



Meeting	Economy and Housing Policy Committee
Date and Time	Tuesday, 17th September, 2024 at 6.30 pm.
Venue	Walton Suite, Guildhall, Winchester and streamed live on YouTube at www.youtube.com/winchestercc

Note: This meeting is being held in person at the location specified above. Members of the public should note that a live video feed of the meeting will be available from the council's YouTube channel (youtube.com/WinchesterCC) during the meeting.

A limited number of seats will be made available at the above named location however attendance must be notified to the council at least 3 working days before the meeting (5pm Wednesday, 11 September 2024). Please see below for details on how to register to attend. Please note that priority will be given to those wishing to attend and address the meeting over those wishing to attend and observe.

AGENDA

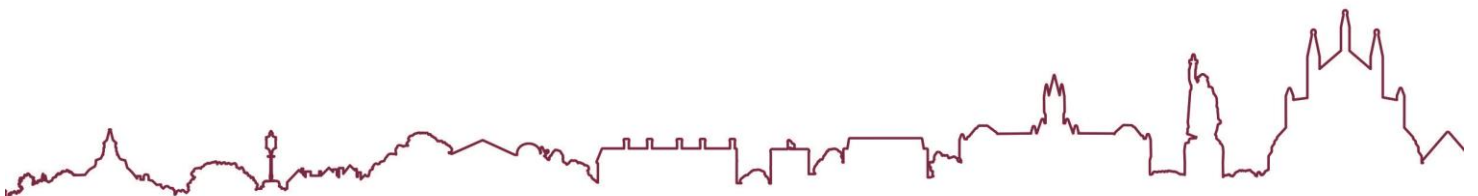
- 1. Apologies and Deputy Members**
To note the names of apologies given and deputy members who are attending the meeting in place of appointed members.
- 2. Declarations of Interests**
To receive any disclosure of interests from Members and Officers in matters to be discussed.

Note: Councillors are reminded of their obligations to declare disclosable pecuniary interests, and non disclosable interests in accordance with legislation and the Council's Code of Conduct.

If you require advice, please contact the appropriate Democratic Services Officer, prior to the meeting.

- 3. Appointment of Vice Chairperson for the 2024/25 Municipal Year.**
As this is the first meeting of the committee in this municipal year, it will be necessary to appoint a Vice-Chairperson.

The Chairperson will call for nominations from committee members.



4. **Chairperson's Announcements**

5. **Minutes of the previous meeting held on 20 February 2024** (Pages 5 - 16)
That the minutes of the meeting be signed as a correct record.

6. **Public Participation**

To receive and note questions asked and statements made from members of the public on matters which fall within the remit of the Committee

Members of the public and visiting councillors may speak at the Policy Committee, provided they have registered to speak three working days in advance. Please complete this [form](https://forms.office.com/r/Y87tufaV6G) (<https://forms.office.com/r/Y87tufaV6G>) by 5pm on 11 September 2024 or call (01962) 848 264 for further details.

7. **Review Of Economy And Housing Policy Committee Resolutions** (Pages 17 - 32)

RECOMMENDATION:

1. That the committee note the responses to the Economy and Housing Policy committee previous resolutions.

8. **Winchester District Economy Review (Presentation)** (Pages 33 - 56)
RECOMMENDATION

The committee are asked to note the contents of the presentation, provide any comments for the Cabinet member and officers to consider further and are asked to support :

1. Using the proposed priorities to target and focus our approach to achieving the best economic outcomes for the district.
2. The “business as usual” approach of delivering green economic growth from the council’s work.

9. **Housing, Repairs and Maintenance Contract Procurement (Presentation)** (Pages 57 - 72)

RECOMMENDATION:

1. That the Policy Committee notes the contents of the presentation.
2. That the views and comments of the committee are sought to inform the Cabinet Member for Housing prior to the Cabinet meeting on the 20th November 2024.

10. **Council Plan 2025-30 (Presentation) (Pages 73 - 82)**
RECOMMENDATION

The Policy Committee is asked to review and comment on the direction of the Council Plan, including the vision, themes and priorities.

11. **To note the Work Programme for September 2024 (Pages 83 - 84)**

Laura Taylor
Chief Executive

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9 September 2024

Agenda Contact: Matthew Watson, Senior Democratic Services Officer
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MEMBERSHIP

Conservatives

Miller

Liberal Democrats

Achwal S
Chamberlain
Eve
Morris
Scott

Green

White

Conservatives

Horrill and Brook

**Deputy Members
Liberal Democrats**

Aron and Brophy

Green

Lee and Wallace

Quorum = 3 members

PUBLIC PARTICIPATION

A public question and comment session is available at 6.30pm for a 15 minute period. There are few limitations on the questions you can ask. These relate to current applications, personal cases and confidential matters. Please contact Democratic Services on 01962 848 264 at least three days in advance of the meeting (5pm Wednesday, 11 September 2024) for further details. If there are no members of the public present at 6.30pm who wish to ask questions or make statements, then the meeting will commence.

FILMING AND BROADCAST NOTIFICATION

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DISABLED ACCESS:

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Public Document Pack Agenda Item 5

ECONOMY AND HOUSING POLICY COMMITTEE

Tuesday, 20 February 2024

Attendance:

Councillors
Batho (Chairperson)

Chamberlain
Eve

Miller
Power

Apologies for Absence:

Councillors Isaacs and Prest

Deputy Members:

Councillor S Achwal (as deputy for Councillor Prest) and Councillor Horrill (as deputy for Councillor Isaacs)

Other members in attendance:

Councillor Westwood and Councillor Thompson.

[Video recording of this meeting](#)

1. **APOLOGIES AND DEPUTY MEMBERS**

Apologies for the meeting were noted as above.

2. **DECLARATIONS OF INTERESTS**

1. Councillor Horrill declared a personal and non-pecuniary interest due to her husband being a board member of Trinity.
2. Councillor Westwood declared a personal and non-pecuniary interest due to being the council nominated representative to Trinity and the Winchester Beacon.

3. **CHAIRPERSON'S ANNOUNCEMENTS**

No announcements were made.

4. **MINUTES OF THE PREVIOUS MEETING HELD ON 28 NOVEMBER 2023**

RESOLVED:

That the minutes of the previous meeting held on the 28 November 2023 be approved and adopted.

5. **PUBLIC PARTICIPATION**

The Chairperson advised that the following had registered to speak at the meeting:

1. Agenda item 6 – Tony Goldsby on behalf of Trinity Winchester, and Tracy Jones on behalf of the Winchester Beacon.
2. Agenda item 8 – Councillor Wallace
3. Agenda item 9 – Monica Gill on behalf of Tenants and Council Together (TACT) who had registered to speak but was subsequently unable to attend and so a written submission had been received.

These contributions were summarised within the following agenda items.

6. **ACCOMMODATION STRATEGY FOR HOMELESS HOUSEHOLDS**

Councillor Chris Westwood, Cabinet Member for Housing introduced the report, ref EHP48 which set out proposals for the “Accommodation Strategy for Homeless Households”, ([available here](#)). The introduction included the following points.

1. He highlighted the national increase in homelessness, with councils in England spending £1.7 billion annually on temporary housing.
2. That Hampshire County Council's spending review to save £132 million, would affect social inclusion services in the district.
3. That Winchester City Council was committed to preventing and relieving homelessness through partnerships with organisations like Trinity and the Winchester Beacon.
4. The district's efficient use of housing stock to keep bed and breakfast usage low, amidst concerns over rising homelessness and potential funding cuts.
5. The report aimed to assess the projected level of homelessness in the district and explore options for managing this growth and its financial impact on the Council.

Karen Thorburn, Service Lead - Strategic Housing provided the committee with an update which included the following:

1. She highlighted the projections based on past and future demands for temporary accommodation, as shown in Appendix 2 of the report.
2. That without adopting new strategies or exploring alternatives, the shortfall in bed spaces could reach 139, significantly impacting both the council's finances and individuals facing homelessness.
3. That the potential financial burden of emergency accommodation was discussed, with costs ranging from just under £80,000 for short stays to nearly half a million pounds for longer stays in bed and breakfast accommodation.

4. Several options were presented to bridge the gap, including the potential management changes of Sussex St to provide additional bed spaces, and revising the move-on policy to accelerate the transition of households from temporary accommodation.
5. Other strategies included support for Trinity to convert spaces for additional accommodation, reviewing the letting strategy for sheltered accommodation, and utilising Eastacre for shared temporary accommodation.
6. The report also considered the financial and operational implications of each option and outlined the next steps, including responding to budget consultations and revising policies to manage the costs of emergency accommodation.
7. The importance of stakeholder and resident consultations as part of a comprehensive strategy to address homelessness, and that the intention was to present a full accommodation strategy to the Cabinet Committee: Housing later this year.

Tony Goldsby, on behalf of Trinity, addressed the committee and highlighted the following points.

1. That the closure of key support facilities, Westview and Sussex St. was regretted.
2. He wanted to commit to overcoming the challenges posed by these closures and supported the strategies outlined by the report.
3. That Trinity wished to expand its provision of quality housing with comprehensive support services, emphasising the critical role of support in successful housing and community integration.
4. He referred to the introduction of a project which aimed to establish emergency overnight rooms and was currently seeking planning approval to provide immediate relief to the issues discussed.
5. He advised of efforts to secure additional accommodation through land donations, working in collaboration with local authorities and stakeholders.
6. He stressed the importance of an integrated approach with local charities, shelter workers, and Winchester City Council to enable change and address these issues with holistic support services.

Tracy Jones, on behalf of the Winchester Beacon, addressed the committee and highlighted the following points.

1. She referred to the Beacon's support for the housing team's efforts despite limited resources and the adverse impact of Hampshire County Council's spending review.
2. She referred to the introduction of a resettlement coach to aid residents' transition to permanent housing, emphasising the importance of sustained support to prevent a return to homelessness.

3. She advised of plans to expand the Beacon's support by providing additional beds and associated services, highlighting the efficiency of smaller support units in managing local impact and antisocial behaviour.
4. She acknowledged the crucial role of volunteers in supplementing the charity's efforts and reducing costs for both the charity and the council.
5. She appealed for a collaborative and integrated approach to explore beyond the outlined options, emphasising the need for broader stakeholder engagement in addressing homelessness and support services.

The Chairperson thanked Tony Goldsby and Tracy Jones for their contributions and expressed appreciation for the contributions of the Winchester Beacon, Trinity and Emmaus in supporting Winchester City Council's efforts to address homelessness and temporary accommodation challenges.

He also advised of an additional representation in the form of a petition from residents near Milford House and a letter from Mr Terry Butler a close neighbour to the scheme, which the officer team had received and would address during the consultation.

The committee was asked to review and provide comments on the options available to address predicted homelessness demand, noting that these will be subject to consultation before agreement at Cabinet Committee: Housing. The committee proceeded to ask questions and debate the report. In summary, the following matters were raised.

1. Clarification was sought regarding the potential for sharing responsibilities to alleviate the burden on the proposed additional staff member and to increase the resilience of the service.
2. Understanding the typical occupancy rates of temporary accommodation facilities and how these aligned with demand and availability.
3. Evaluating the potential impacts of the proposed options on the council's ability to effectively address homelessness, considering the balance between available resources, and increasing needs for accommodation and support services.
4. Understanding the contributions of partner charities and other organisations in expanding accommodation and support services for homeless individuals and families, and whether additional collaborations could enhance the district's capacity.
5. Questions were raised to understand more about the comprehensive support services ("wrap-around services") necessary beyond just providing accommodation, which aimed to support individuals on their journey towards sustaining tenancies.
6. Clarification regarding the financial implications of the proposed strategies, specifically about anticipated funding reductions and the potential necessity of utilising reserves to bridge gaps in service provision.

7. The committee sought an understanding of managing expectations and communications with residents currently on the waiting list for accommodation, in the context of potential policy changes affecting their queue positions.
8. Understanding the sustainability of funding for homelessness services through grants and reserves, with a particular interest in how these resources would support the proposed options and initiatives amidst financial uncertainties.

These points were responded to by Karen Thorburn, Service Lead, Strategic Housing, Simon Hendey, Strategic Director and Councillor Westwood, Cabinet Member for Housing accordingly.

RESOLVED:

The committee:

1. Noted the increasing issue of homelessness and the associated issues raised.
2. Thanked Trinity, the Winchester Beacon and Emmaus for their contributions to addressing homelessness in Winchester.
3. Thanked the officer team for their work in this area and anticipated further reports to be brought back for discussion.
4. Asked that the cabinet member consider the committee's comments raised during the discussion of the item.

7. WINCHESTER DISTRICT CULTURAL STRATEGY (PRESENTATION)

Councillor Lucille Thompson, Cabinet Member for Business and Culture, Andrew Gostelow, Service Lead - Economy & Tourism and Emalene Hickman, Culture and Creative Sector Development Officer introduced the agenda item which set out proposals for the Winchester District Cultural Strategy, ([available here](#)). The introduction was accompanied by a presentation and included the following points.

1. The strategy aimed to develop, promote, and celebrate Winchester's cultural offerings, highlighting a year-long journey from conception to conclusion.
2. A collaborative team was formed to ensure ongoing development and implementation of the strategy, which aimed for broader community engagement and support beyond the council.
3. Partnership and collaboration were identified as core to the strategy's success, focusing on building a robust and resilient cultural and creative sector through stakeholder engagement and shared values.
4. The strategy's priorities were designed to address the district's unique cultural and economic landscape, aiming for inclusive, ambitious, and environmentally responsible cultural development.

5. Specific goals by 2030 included establishing a youth-led cultural movement, harnessing placemaking for community pride, expanding events and festivals, and bolstering the economy and creative industries.
6. Themes of environmental responsibility, health and well-being, and inclusion and diversity were integrated across all priorities to ensure a comprehensive and forward-thinking approach.
7. Investment and financial resilience were highlighted as critical for the sector's sustainability, with suggestions for collective funding initiatives and partnership with the corporate sector.
8. The strategy aligned with national and regional cultural initiatives, emphasising local collaboration and broad stakeholder engagement to inform its development and implementation.
9. The next steps would involve seeking feedback for the strategy's adoption by the Cabinet on March 14th, 2024, followed by the development of detailed action plans across themes and priorities to achieve the strategy's objectives by 2030.

The committee was asked to review and comment on the direction of the strategy including the vision, values, themes and priorities. The committee proceeded to ask questions and debate the report. In summary, the following matters were raised.

1. The evaluation of current activities against identified themes and their geographic distribution across the district, especially considering perceptions of a “Winchester-centric” cultural offer.
2. Clarification regarding the breadth of organisations consulted to ensure the inclusion and diversity theme was thoroughly enabled and whether educational sector inputs beyond tertiary institutions had been sought to support the overall strategy.
3. Clarification on the approach to scaling cultural activities, questioning whether there was support for significant events and initiatives to grow, including potential strategies for attracting major creative industries to the district.
4. Some concern was raised that the current number of events and festivals might undervalue the district's cultural offerings and that a broader acknowledgement of community events and activities was appropriate.
5. Discussion on the formation and governance of a forum ensuring a diverse stakeholder mix to achieve the strategy's objectives.
6. Suggestions for establishing clear success indicators for the forum, emphasising the importance of strategic mobility, joint funding bids, and broader PR activities to showcase the district's cultural and creative sector.

7. Whether officers could recirculate the “request for events” document.
8. Consideration of creating a formal constitution for the forum to address governance and the equitable distribution of potential funding, recognising the varied needs of Winchester's city and rural areas.

These points were responded to by Councillor Lucille Thompson, Cabinet Member for Business and Culture, Andrew Gostelow, Service Lead - Economy & Tourism and Emalene Hickman, Culture and Creative Sector Development Officer accordingly.

RESOLVED:

The committee agreed to ask the Cabinet Member to consider the following:

1. That the strategy fully reflects activities across the entire district and ensures that the scope and scale of various activities were compatible with each other.
2. The need for clear governance mechanisms for the overseeing forum, particularly a transparent process that ensured the strategy's objectives were progressively achieved.
3. That an ongoing review process be established to monitor the strategy's effectiveness and adapt as necessary to meet the evolving cultural needs of the district.
4. That the cabinet member considers the committee's comments raised during the discussion of the item.

8. **GREEN ECONOMIC DEVELOPMENT STRATEGY ACTION PLAN 2024/27**

Councillor Lucille Thompson, Cabinet Member for Business and Culture, introduced the report ref EHP50, outlining the proposals for the Green Economic Development Strategy (GEDS) Action Plan 2024/27 ([available here](#)). The introduction included the following points:

1. The strategy offered a framework aimed at guiding the district's economic development over the next decade, aligning with the Council's goal to achieve carbon neutrality by 2030.
2. There was an emphasis on the Council Plan's objective to foster a vibrant local economy by seising green growth opportunities. The strategy set out these opportunities and detailed actions for the Council and its partners to promote green growth within the district.
3. There would be an evaluation of the accomplishments from the past two years and an assessment of the changing landscape, influenced by the pandemic, international conflicts, inflation, and the cost of living crisis.

4. She stressed the importance of maintaining the agility of the strategy and its operational plans amidst these evolving circumstances, ensuring that the core themes of GEDS remain relevant and actionable.
5. It was proposed to review the governance arrangements surrounding GEDS to facilitate effective implementation. The establishment of a Winchester District Climate and Green Economy Partners forum was proposed, with a new set of terms of reference available in Appendix 1 of the report.

Councillor Malcolm Wallace addressed the committee and highlighted several points which could be summarised as follows:

1. He welcomed the integration of green aims throughout the GEDS, acknowledging the strategy's alignment with environmental objectives.
2. That there were concerns about the strategy's connectivity to other council strategies, specifically the integration with the Council Plan and the Carbon Neutrality Action Plan (CNAP).
3. Regarding governance arrangements, he suggested inviting cross-party representatives to the Climate and Green Economy Partners Forum to foster collaborative work.
4. He was concerned about the transparency and public accessibility of the Carbon Neutrality Action Board's meetings and minutes and asked for their availability to members and the public.
5. He emphasised the need for efficient resource utilisation to achieve the Council's net-zero target by 2030, suggesting a revision of the report to include SMART goals for clearer direction and accountability.

These points were responded to by Susan Robbins, Corporate Head of Economy & Community and Andrew Gostelow, Service Lead - Economy & Tourism accordingly.

The committee proceeded to ask questions and debate the report. In summary, the following matters were raised.

1. Clarification was sought regarding the graph on page 90 depicting the percentage of energy-efficient houses in the district and how this percentage was determined for houses that had not been sold for some time.
2. The necessity for indicators within the documents to quantify the delivery mechanisms, often beyond the Council's direct control, and suggesting the inclusion of useful indicators from the report to observe changes over time.

3. Resolving the tension between biodiversity and food security, particularly considering the current emphasis on “Regeneration” and Linking Environment And Farming (LEAF) exemplar Farms and querying how these practices could be expanded across the food production sector in the district.
4. The challenges posed by a lack of infrastructure, such as electricity and wastewater services, and questioning the feasibility of incorporating ambitious objectives within the strategy given the practical constraints.
5. Clarification was sought on the governance structure presented on page 73, regarding the Economy and Housing Policy Committee's oversight of two forums without apparent representation from Winchester City Council.
6. That the local plan should be linked to the GEDS to ensure job provision aligns with housing developments, especially in rural areas, to minimise carbon emissions associated with commuting.
7. Whether other parishes undertook similar work to identify employment opportunities in conjunction with housing developments as part of the local plan.
8. The absence of certain business organisations, such as the Hampshire Chamber of Commerce, from the “partnership wheel” and the potential for broader councillor involvement as raised by Councillor Wallace.

These points were responded to by Susan Robbins, Corporate Head of Economy & Community and Andrew Gostelow, Service Lead - Economy & Tourism accordingly and Councillor Lucille Thompson, Cabinet Member for Business and Culture.

RESOLVED:

The Committee:

1. Noted the effort in amalgamating a wide array of underlying policies and documentation that influenced the green economic development of the district.
2. Noted the complexity of the GEDS, considering the multitude of partners involved and the various external factors affecting its implementation, underscoring the need for a balanced and nuanced approach to measuring success and progress.
3. Emphasised the importance of including indicators that reflected the general direction of the policy but also narrowed down to specific areas where the Council had a direct impact, ensuring the ability to track Winchester City Council's contributions effectively.
4. That the cabinet member considers the committee's comments raised during the discussion of the item.

9. **SCOPING DOCUMENT FOR THE OLDER PERSONS ACCOMMODATION STRATEGY - INITIAL THOUGHTS.**

Councillor Chris Westwood, Cabinet Member for Housing introduced the report, ref EHP49 which was a scoping document for the Older Persons Accommodation Strategy, ([available here](#)). The introduction included the following points.

1. That almost 11 million people in the UK were aged 65 and over, representing 19% of the population, with 3.3 million of these individuals living alone.
2. It was noted that nearly 65% of those aged 70 and over reported being in good health, which dropped to less than 50% by age 80 and further reduced to less than 30% by age 90.
3. He emphasised the increased prevalence of age-related health concerns, including mental health conditions such as dementia, and loneliness exacerbated by families being more geographically spread.
4. That there was a national, social care crisis which impacted families, and it was important to address this complex issue both nationally and locally.
5. He acknowledged the financial strain on Hampshire County Council in meeting adult social care needs and emphasised the importance of reviewing the impact of an ageing population in the Winchester District.
6. The proposed review would include how to meet the accommodation needs and aspirations of older persons in the district across all tenures, outlining an approach in the paper to understand future requirements.

In addition, Karen Thorburn, Service Lead - Strategic Housing provided the committee with the following information:

1. That the definition of 'older persons' for this review was anyone over the age of 55.
2. She highlighted the necessity for the council to adapt to changing accommodation needs for older persons, acknowledging significant shifts in policy and older individuals' aspirations since the last full assessment in 2015.
3. That older persons' accommodation encompassed a wide spectrum, from owner-occupiers to those living in Houses of Multiple Occupation (HMOs), not just council or retirement homes.
4. That local demographic data and statistics from the housing register illustrated the accommodation needs of older persons, noting that many over 55s were in insecure housing, which might not be adaptable as their needs change.

5. She emphasised the goal of providing sufficient, affordable, and appropriate accommodation that was future-proofed and offered a choice, aligning with the ten HAPPI (Housing our Ageing Population: Panel for Innovation) principles.
6. She outlined the need for a thorough review of the market and current policies, and an extensive evidence review, as detailed in section 3.1 of the strategy document.
7. She advised of plans for a broad and meaningful engagement and consultation with a wide range of stakeholders, including Hampshire County Council, landlords, the council's disabled facilities grants team, private treatment home providers, residents, councillors, and parish councils, utilising various forums and consultation methods.

The Chairperson advised that Monica Gill, Vice Chair of Tenants and Council Together (TACT), was unable to attend, and so a written statement from her would be shared as follows :

1. She expressed her agreement with the report's recommendations, emphasising the importance of consulting with older tenants before finalising plans.
2. She highlighted a specific issue where previous installations of new fire doors, led to problems for tenants with mobility issues or those using wheelchairs, due to the quick closing mechanism of the doors not allowing sufficient time to safely enter or exit their properties.

The committee was asked to note the report and were asked to comment on the proposed and emerging priorities for the Older Person's Accommodation Strategy 2024-2029, which were listed within the report.

The committee proceeded to ask questions and debate the report. In summary, the following matters were raised.

1. Confirmation was sought on whether the consultation process would encompass the entire district, reflecting the detailed demographic split outlined in the report.
2. There was a request for a comprehensive dataset to support the strategy, highlighting a need for insight into the district's demographic profiles and the specific needs of different age groups.
3. The necessity for more information about other accommodation providers, such as St. John's, was raised to ensure a holistic view of available options and their integration into the strategy.
4. Questions were raised about the evolution of older persons' care, including what constitutes good practice for future care provision and how Hampshire County Council's vision aligns with these standards.

5. Interest was expressed in exploring models of care and accommodation that promote independence and reduce social isolation, using examples like the Brendoncare model in Chandlers Ford.
6. Concerns about the progression of needs related to social isolation and the ability of current housing solutions to adapt to changing circumstances were discussed.
7. Whether the projected increase in the population of older age groups within the district was due to natural ageing or other factors, such as migration.
8. The importance of aligning planning policies to meet the specific needs of older residents was emphasised, suggesting a proactive approach in the local plan development to ensure suitable accommodation solutions.

These points were responded to by Karen Thorburn, Service Lead - Strategic Housing, Sarah Wallis, Housing and Social Inclusion Manager and Councillor Westwood, Cabinet member for Housing accordingly.

RESOLVED:

The Committee:

1. Acknowledged the comprehensive nature of the work required to address the accommodation needs of the older population, noting the necessity to consider a wide range of accommodation types across the district.
2. Asks that the cabinet member consider the committee's comments raised during the discussion of the item.

10. **TO NOTE THE WORK PROGRAMME FOR FEBRUARY 2024**

RESOLVED:

The current work programme was noted.

The meeting commenced at 6.30 pm and concluded at 9.10 pm

Chairperson

ECONOMY & HOUSING POLICY COMMITTEE

REPORT TITLE: REVIEW OF ECONOMY AND HOUSING COMMITTEE RESOLUTIONS

17 SEPTEMBER 2024

REPORT OF CHAIRPERSON: Councillor James Batho, Email: jbatho@winchester.gov.uk

CONTACT OFFICER: Simon Hendey, Email: shendey@winchester.gov.uk

WARD(S): ALL

PURPOSE:

This report captures the resolutions of the Economy and Housing policy committee made in the last municipal year. It provides commentary on how and whether those recommendations were addressed and or absorbed into policy decisions.

RECOMMENDATION:

1. That the committee note the responses to the Economy and Housing Policy committee previous resolutions.

BACKGROUND INFORMATION

1. Appendices 1 and 2 contain lists of the housing and economy resolutions made by Economy and Housing policy committee last year. There is a commentary and indication as to whether the resolution was accepted or not.

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Meeting Date	Agenda Item	Report or Presentation	Committee Resolution	Committee Comments	Accepted (Y/N)	Action taken
12-Jul-23	Retrofit Housing Programme.	Presentation	1. That the council had set a challenging target to be carbon neutral by 2030.	1. Clarification was sought regarding the council's statutory obligations and expected deliverables and the methodology for determining the number of properties in the programme.	Y	There are no current legal obligations for local authorities to retrofit council homes but there are statutory powers for the council to improve energy efficiency standards. We are still progressing the development of strategies, through pilots. Our methodologies rely heavily on stock data together with pilot projects that help inform different strategies for differing property archetypes.
			2. That the presented program demonstrated the council's dedication to achieving this target.	2. What is the funding source beyond the initial two years of the programme?	Y	Provision of Retrofit funding is set within the HRA Business Plan.
			3. That communication with residents was crucial for their understanding of the program and its impact on their properties and lives	3. The impact of resident demand for window retrofits on project planning and bidding structure.	Y	Noted.
				4. The possibility of involving private homes and landlords in the project.	N	The Retrofit work is funded through the HRA Budget. Lessons learnt and best practice can be shared in due course. Government funding schemes are available for private households assessed as low income households.
			4. That there was a need for careful project management, including considering potential mitigations and contingencies.	7. The importance of tenant engagement and finding effective ways to communicate the proposition.	Y	A Retrofit Tenant Liaison Officer has since joined the team.
				8. Engaging with energy providers during bill distribution as a means of resident communication.	N	Unsure what this comment means.
				5. Comparing savings between gas and electric systems and ensuring consistent baseline calculations.	Y	Compared as part of the retrofit strategy.
			5. That in general terms, members of the committee expressed support for the programme.	6. The potential for multiple visits and coordination among contractors once work commences.	Y	A Retrofit Coordinator and Retrofit Clerk of Works has since joined the team.
				9. Managing expectations and staging of the retrofit program if it became successful.	Y	Noted. The development of a retrofit strategy will support.
			6. That the contents of the presentation were noted.		Y	Noted
			7. That the Cabinet Member and officers note the comments of the committee as outlined above.		Y	Noted
12-Jul-23	Carbon Credit Trading	Report (Ref BHP43)	1. There was an opportunity presented by the retrofit program and the potential for trading and generating credits and it was acknowledged there was a need to explore the option and	1. Clarification regarding the option of retaining carbon credits rather than selling them and the forecasted impact on the council's position.	Y	See comment at point 6
			2. That some concerns had been expressed about the process and the scheme and that a degree of caution was suggested.	7. Questioning the time and effort involved in the scheme compared to other priorities.	Y	It is accepted that there would be capacity issues attached to the project and that the retrofit team generally requires additional staffing resources.
			3. That further discussion was required to consider how the credits generated would be utilised.	5. Understanding the history and reliability of the proposed organisation and reassurance that other authorities had already joined the scheme.	Y	See comment at point 6
				3. Concern was raised regarding the potential difficulty of becoming carbon neutral if credits were sold and the risk of double counting.	Y	See comment at point 6
			4. There should be an emphasis on maintaining the good reputation of Winchester City Council.	6. Clarification regarding the option to reinvest the money generated from credits back into the retrofit scheme.	Y	During further investigation into other Local Authorities using the scheme and whilst trying to obtain an estimated income the credits could generate from retrofit work completed between 2023 and 2030 and the potential to retain these credits, the team were asked to pause investigations due to the lack of appetite for the scheme as debated at committee.
				4. The ethical concerns about the concept of credits, urging careful consideration of the council's values and integrity in pursuing this approach.	Y	Noted.
			5. There was recognition of the value and incremental benefits that could be generated from such a scheme.	2. Further information was requested concerning existing case studies and experiences of other councils regarding carbon credit trading.	Y	See comment at point 6
			6. That the contents of the report were noted.		Y	Noted
7. That the Cabinet Member and officers note the comments of the committee as outlined above.		Y	Noted.			

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September 2023 - Housing Team

Meeting Date	Agenda Item	Report or Presentation	Committee Resolution	Committee Comments	Accepted (Y/N)	Action taken
19-Sept-23 Page 21	Housing Strategy 2023 – 2028	Presentation	1. That the contents of the presentation were noted.	1. Understanding the use of the term "affordable" in the presentation and its definition, especially concerning the high property costs in Winchester, which may disadvantage young adults.	Y	The vast majority of homes are social rents, most new homes are let at affordable rents with rents being set at LHA levels and take account of local incomes. Recent Local Plan research through the Strategic Housing Market Assessment (SHMA), gave a broader understanding of what affordability means for varying household groups.
				2. Acknowledging the representation of rural areas and the concern about escalating house prices, particularly in market towns like Alresford, where the construction of new Council homes was limited.	Y	Through the council's investment in new council build by working with other Housing Associations, the planners, developers and Community Action Hampshire there is a broad distribution of new affordable housing across the district, including rural areas. There is an objective in the Housing Strategy to increase the provision of rural housing
				3. Addressing the declining, private rental market in rural areas, where private landlords were selling properties, and residents were grappling with the challenge of finding affordable housing.	Y	It is a challenging time for the private Rental Market with many buy to let landlords exiting the market due to macro economic factors. The council is making an effort through Venta Living to provide high quality long term private rental properties which would appeal to the broad section of the market including young people. Through the council's Private Landlords forum engagement is sought with landlord's which helps maintain confidence and housing supply. The council has a dedicated officer to support not only tenants in the private sector but also private landlords.
				4. Clarification regarding the accommodation of Ukrainian families in the district, possibly through the Homes for Ukraine scheme, and evaluating whether their unique housing needs were incorporated into the strategy.	Y	The council has adopted the principles of City of Sanctuary. The council assists individuals and or households who have been displaced from their home country and who are eligible for assistance. The council was successful in gaining two rounds of LAHF funding, securing 45 homes for Homes for Ukrainians and Afghans (Predominately ex-council home buy backs).
				5. Clarifying the plan for areas that do not meet the criteria as exception sites that may encounter housing-related challenges.	Y	Affordability is a challenge across the whole of the district as well as meeting housing need by developing exception sites, new council and housing association homes built in towns and larger villages.
				6. The allocation of housing for diverse demographics, encompassing students, the elderly, and families across the district, and exploring the utilisation of downsized residents' properties.	Y	The allocation of all social housing in the district of Winchester is governed by the allocations framework (Hampshire Home Choice). The housing register gives access to all the groups referred to. The housing register awards high priority to households who wish to downsize.
				7. The mechanisms for residents to provide feedback and input regarding housing plans and the location of new housing developments.	Y	Communities are consulted on all new housing schemes.
				8. Addressing the issue of housing for the elderly, particularly in well-established areas like Whiteley, and the significance of retaining residents within their existing communities.	Y	The housing strategy has an objective to provide housing for older persons which includes Extra Care provision. An outline planning permission exists for ECH in Whiteley and the council are discussing with developers on how to bring this forward to best meet local housing need. The Better Care Fund and the DFG enables some households to remain in their own accommodation.
				9. Exploring proactive approaches to identify exception sites, moving beyond reliance solely on Parish Councils, and encouraging potential sites to come forward.	Y	The council are working with Community Action Hampshire and Housing Associations, to support communities and parishes to identify housing need and to enable the delivery new affordable housing.
				10. The development of relationships with registered providers in objectives one and three, recognising their role in implementing the Council's development strategy and enhancing the quality and management of the private housing sector.	Y	A registered providers forum has been created , which includes a development focus. The new homes team meet regularly with RP's to ensure objectives are aligned and a RP development strategy will produced in 2025/26.
			2. That the Cabinet Member and officers note the comments of the committee as outlined above.		Y	Noted.
				1. Understanding the comparison between the Northington and Gooden's facilities, particularly the difference in the presented figures regarding capacity and costs.	Y	Both of these treatment works were upgraded at the end of 2023. Monitoring of actual versus predicted results is in progress and a review will take place after the new plants have been operative for 12 months.

19-Sep-23	Nutrient Mitigation Project	Presentation	1. That the Cabinet Member and officers note the comments of the committee.	2. That there was a request for clarification on the process of how the council determines the amount of improvement made and the subsequent generation of credits.	Y	In mid 2024 a study was commissioned on the potential of further treatment works to be improved and generate credits. CAB3470 (July 2024) and CAB3459 (September 2024) presented approaches to taking forward improvements with the aim of upgrading additional treatment works. The process for determining the priority works for upgrade is being developed.
				3. Whether it was an option to involve private developers in the mitigation work to earn credits and improve water quality.	Y	Some private landowners already have their own mitigation schemes that provide credit to the development market. Market demand will determine the level of new investment that is stimulated. The council led improvement schemes will compliment this provision. CAB3470 (July 2024) and CAB3459 (September 2024) presented approaches to taking improvements with the aim of upgrading additional treatment works.
				4. That there was some concern about the concept of mitigation and credits and a suggestion to think more strategically and long-term about changing systems and infrastructure to address water pollution in a lasting way.	Y	As set out in CAB3470 (July 2024) and CAB3459 (September 2024) the council plans to upgrade additional treatment works which will improve water quality and generate credits. More strategically, legislation recently introduced creates requirements to improve water quality, including for statutory undertakers to reach required standards by 2030.

September 2023 - Economy Team

Meeting Date	Agenda Item	Report or Presentation	Committee Resolution	Committee Comments	Accepted (Y/N)	Action taken
19-Sep-23	UK Shared Prosperity And Rural England Prosperity Funds Programme Update.	Presentation	1. That the contents of the presentation were noted.	1. That there was appreciation for the diverse range of activities funded by the UK Shared Prosperity Fund (UKSPF) and a desire to understand the success factors and quantifiable returns on investment for completed or partially completed activities.	y	each grant agreement stipulates the outcomes required of projects. These are reported to government and an annual and end of programme report will be prepared. Case studies are also being collected
				2. A question was raised about the possibility of the UKSPF being repeated in the future, considering it is a two-year fund, and whether there might be future government initiatives.		responded to at the meeting. It was the officer opinion that is was unlikely to be repeated.
				3. Regarding the Market Town Improvement, there was a query about the focus being primarily on Central Winchester markets and whether there were plans to extend similar improvements to market towns like Alresford.	Y	Responded to at the meeting - that we were in contact with other markets
				4. It was emphasised that the three areas for investment (people and skills, local business, and community in place) should not be viewed as distinct but interconnected. Improving skills could benefit local businesses, which, in turn, enhances the sense of community and place, ultimately creating a positive cycle.	Y	noted - but to be aware that the fund does require us to report on specific outcomes against each of these three areas and their interventions
			2. That the Cabinet Member and officers note the comments of the committee as outlined above.	y		
Page 23 19-Sep-23	Winchester City Street Market Management Contract And Operating Policy	Report (Ref: CAB3427)	1. The importance of flexibility in the relationship between the city council and the market operator while adhering to set conditions. 2. The importance of encouraging startups and the possibility of relaxing criteria for new businesses to lower overheads. 3. That within the market trader selection process, there should be an emphasis on green credentials and alignment with the council's net zero objectives. 4. That there was a desire to provide a range of market options addressing both quality and affordability for residents. 5. That there were no significant comments on the framework, communications, and transition plan. 6. That the Cabinet Member and officers note the comments of the committee	1. The importance of ensuring alignment between the council's vision and the current operator's capabilities and whether excessive rules might hinder their effectiveness.	Y	The new contract allows a transition period for the council to work with the operator to introduce the new policies. Regular contract monitoring meetings will provide opportunity review effective of policy and to refine if / adjust if need be.
				4. That there were potential barriers to business startups and innovation posed by the application process and whether steps could be taken to enable innovation.	Y	Noted - a new business/ start up will be able to operate - the application process will be considered/adapted for their particular business - however key H&S requirements can not be foregone.
				3. A question was asked about the feedback and readiness of current market traders regarding the proposed rules and guidelines.	Y	Noted - the team have been undertaking regular engagements with the individual traders. Policy also sets out sustainability standards.
				2. That consideration be given to affordability as part of the qualitative assessment to maintain the traditional role of markets as places for affordable shopping.	Y	The application process requires traders to provide information on pricing
				5. Regarding the communication and engagement plans for the transition, including how the tendering process would be conducted to procure a new or the same operator under the new terms and conditions.		

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November 2023 - Housing Team

Meeting Date	Agenda Item	Report or Presentation	Committee Resolution	Committee Comments	Accepted (Y/N)	Action taken
28-Nov-23	Housing Revenue Account Rent Setting And Business Plan	Report (Ref BHP49)	1. The importance of ensuring accessibility to services for all whether utilising digital or non-digital methods.	7. That ensuring accessibility through non-digital means for those who preferred of who needed these options was emphasised.	Y	It is recognised that offline communication methods will need to remain available for vulnerable customers to avoid digital exclusion. Customer communication preferences are currently noted on the IT housing management system with pop up alerts identifying individual preferences.
			2. That the committee's comments regarding wastewater treatment and cost recovery were considered as part of the formation of any future proposals.	1. Regarding Wastewater Treatment Plants, the following points were raised: a. the level of HRA subsidisation for private housing served by wastewater treatment plants. b. The cost-sharing for different house types. c. the risk of additional burden on smaller houses due to the current charging system, which treated a one-bedroom bungalow the same as a larger house. d. the costs of removing nutrients from wastewater treatment plants and ensuring maintenance cost increases do not impact tenants and residents.	Y	Cabinet Report 3445 (February 2024) set out the Sewage Treatment Services proposals seeking to fully-recover the total cost of providing sewage treatment services to all residents, so that these services are not subsidised by other council tenants. Subject to consultation cost recovery for these services to all residents will be over a transitional nine-year period. A Sewage Treatment Services project group has been established this year and will encompass committee comments.
			3. That the Cabinet Member and officers note the other comments of the committee as outlined above.	2. That concerns about the disposal strategy's impact on temporary accommodation and the need for planning flexibility were raised.	Y	A Review of all council Temporary accommodation (TA) provision and work on supporting housing pathways, will be presented to Cabinet Committee:Housing on 5 November 2024. Work is in progress to financially appraise an empty TA provision to understand if it is cost effective to bring back into use.
				3. That vital support for tenants during the cost-of-living crisis, extending beyond affordable housing and energy efficiency, was highlighted.	Y	The DWP household support fund is extended to March 2025 to assist households with exceptional housing costs. Various council teams can make referrals to the scheme and customers can self refer.
				4. That the possibility of purchasing ex-council houses at reduced rates for retrofitting or renting them out was raised.	Y	In July 2024 Cabinet Committee approved the purchase of 4 ex-council properties to bring back into use. 3 to be allocated to those with housing need via the housing register. 1 property will be used to rehouse a Ukrainian Household via the 'Homes for Ukrainian' Scheme. 2 purchases are underway.
				5. That concerns about shared ownership rents and their impact on constructing affordable homes were expressed.	Y	Noted.
				6. That further additional information regarding the workforce implications and potential restructuring within the Housing Team was requested.	Y	Staffing restructuring plans and changes were shared with Cllr Westwood, HR with approvals at ELB level.
				8. That further information regarding benchmarking the council's affordable housing provision against other comparable councils was sought.	Y	This is undetaken as part of the annual rent setting process.
				9. That inquiries were made regarding the timeline and considerations in disposing of land plots and properties, focusing on both monetary and community values.	Y	The adopted Asset Management Strategy sets out the current requirements and approvals for disposals of HRA assets. The strategy is due to be refreshed in 2024/25.

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November 2023 - Economy Team

Meeting Date	Agenda Item	Report or Presentation	Committee Resolution	Committee Comments	Accepted (Y/N)	Action taken	
28-Nov-23	Festivals And Events Programming Policy	Report (Ref BHP47)	1. That there was some concern regarding the resource implications of the "one point of contact" proposal, particularly as events extended to parishes, requiring coordinated management.	1. That having a single point of contact for council operations regarding events was welcomed, but concerns were raised about its practical implementation, especially for event organisers.	Y	Responded to at the meeting. One point of contact did not necessarily mean one officer. The role sits within the wider Visitor Information Service which is also supported by the Tourism Marketing team, offering resilience. This is a coordination role and the responsibility remains with the individual departments	
			2. That there should be an emphasis on seeking feedback not only during the preparation but also post-event, highlighting the importance of addressing resident concerns and incorporating their feedback into future planning.	3. That involving ward councillors in the feedback process, particularly regarding the local impacts of festivals be considered	Y	Noted	
				5. That feedback from existing festival organisers regarding their reactions to the proposed form and process was sought.	Y	Noted and socialised through groups such and the Festivals in Winchester group. The forms are now in use, have been received well and feedback has been positive to date.	
				6. That concerns about cost recovery, pricing differentiation for commercial, community, and charitable organisations, and proper accounting for subsidies given to community groups were made.	Y	Noted and will be considered in future reviews of fees and charges	
			3. That cost recovery methods should aim to comprehensively cover all associated costs, including infrastructure, public realm, and wider implications on other authorities.	7. That the need for improved cost recovery, compensating for significant staff resources and responsibility for post-event cleanup and related costs was highlighted.	Y	Noted and will be considered in futures reviews of fees and charges. Organisers are charged the cost of making good after events.	
				8. That organisers should be encouraged to collaborate with grant panels for financial support.	Y	Noted and socialised through groups such and the Festivals in Winchester group	
				9. That the prolonged display of event posters and notices, highlighting inconvenience to the community was highlighted.	Y	Noted and regulations reiterated in the Events and Festivals toolkit	
				10. That a bond system, requiring evidence of cleanup quality and timely completion before bond return be considered.	Y	Noted and will be considered in future reviews of the process underpinning the events and festivals programme	
				11. The importance of consulting with Parish Councils and minimising any impact on residents or businesses was to be encouraged	Y	Noted and considered within event plans reviewed at the Safety Advisory Group. Notification forms raised for smaller scale events by organisers will be passed on to relevant parishes for information.	
				4. That consultation with Parish Councils to understand the impact on residents and encourage events to fill gaps was encouraged.	2. That a simpler process for recurring events like village fayres, distinguishing between established events and those needing more support be considered.	Y	Noted and will be considered in future reviews of the process underpinning the events and festivals programme. The notification form recognises recurring events where organisers are not required to provide full details for each event, thus streamlining the process.
				5. That an assessment of the impact on Sites of Special Scientific Interest and Special Areas of Conservation in event applications be undertaken.	4. That environmental risks and proximity to sensitive sites in event planning and to cautioning event organisers against potential damage to locations be considered.	Y	Noted and forms part of Event Plans submitted by Event Organisers for review by the Safety Advisory Group. The notification form displaying the location of the event is considered by various expert officers advising on appropriateness
				6. That the Cabinet Member and officers note the other comments of the committee as outlined above.	12. That the importance of diverse representation in decision-making for the inclusivity of events was highlighted.	Y	Noted

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February 2024 - Housing Team

Meeting Date	Agenda Item	Report or Presentation	Committee Resolution	Committee Comments	Accepted (Y/N)	Action taken
20-Feb-24	Accommodation Strategy for Homelessness	Presentation	1. Noted the increasing issue of homelessness and the associated issues raised.	1. Clarification was sought regarding the potential for sharing responsibilities to alleviate the burden on the proposed additional staff member and to increase the resilience of the service.	Y	A Review of all council temporary accommodation (TA) provision and work on supporting housing pathways, will be presented to Cabinet Committee: Housing on 5 November 2024. This report will outline how the council can continue to work in partnership to deliver homelessness services and consider any additional internal staffing resources.
				2. Understanding the typical occupancy rates of temporary accommodation facilities and how these aligned with demand and availability.	Y	A full review of the past supply and demand of temporary accommodation has been carried out and how it aligns with the current and predicted demand. This will be presented to Cabinet Committee: Housing on 5 November 2024
				3. Evaluating the potential impacts of the proposed options on the council's ability to effectively address homelessness, considering the balance between available resources, and increasing needs for accommodation and support services.	Y	A full review of the potential growing issues of homelessness and the impacts on available housing options has been carried out alongside what additional support resources are required. Consultation has been undertaken to include housing register applicants, council sheltered tenants, partnering social landlords, voluntary and statutory partners, internal staff. The review findings will all be presented to Cabinet Committee: Housing on 5 November 2024
				4. Understanding the contributions of partner charities and other organisations in expanding accommodation and support services for homeless individuals and families, and whether additional collaborations could enhance the district's capacity.	Y	Housing pathways with partner organisations have been developed to assist the council with its duties to prevent and relieve homelessness. The housing pathways will be presented to Cabinet Committee: Housing on 5 November 2024. The paper will also present how partners are expanding their own provision of accommodation to assist the council with the increased demand of homelessness.
				5. Questions were raised to understand more about the comprehensive support services ("wrap-around services") necessary beyond just providing accommodation, which aimed to support individuals on their journey towards sustaining tenancies.	Y	Wrap around support services to enable individuals to sustain tenancies forms part of the housing pathway options as stated in point 4. A private rented sector officer has been employed to support households living in the private rented sector. A mental health worker has been recruited in partnership with Southern Health to further support the housing pathway work housing options work.
				6. Clarification regarding the financial implications of the proposed strategies, specifically about anticipated funding reductions and the potential necessity of utilising reserves to bridge gaps in service provision.	Y	A full financial appraisal has been undertaken on the implications of a reduction or withdrawal of funding for homeless provision. This has indicated that from 2025/26 the council will need to spend between 20-30% of the homelessness budget reserve fund to continue to run the current level of successful preventive homelessness services. The reserve fund will continue to deplete until 2028/29 as the central government homelessness grants will no longer be sufficient to cover the cost of the councils housing options service. The full financial appraisal will be presented to Cabinet Committee: Housing on 5 November 2024.
				7. The committee sought an understanding of managing expectations and communications with residents currently on the waiting list for accommodation, in the context of potential policy changes affecting their queue positions.	Y	Housing register waiting times are clearly advertised on Hampshire Homechoice and applicants can see via the system the waiting times aligned to their individual housing need. All applicants on the housing register have been consulted on the council's lettings policy change. The consultation feedback is captured within the Temporary Accommodation Plan and Pathways committee paper to be presented at Cabinet Committee: Housing on 5 November 2024
				8. Understanding the sustainability of funding for homelessness services through grants and reserves, with a particular interest in how these resources would support the proposed options and initiatives amidst financial uncertainties.	Y	As question 6
			2. Thanked Trinity, the Winchester Beacon and Emmaus for their contributions to addressing homelessness in Winchester.	Y	Noted	
			3. Thanked the officer team for their work in this area and anticipated further reports to be brought back for discussion.	Y	Noted	

			4. Asked that the cabinet member consider the committee's comments raised during the discussion of the item.		Y	Noted
20-Feb-24	Scoping Document For The Older Persons Accommodation Strategy - Initial Thoughts.	Presentation	1. Acknowledged the comprehensive nature of the work required to address the accommodation needs of the older population, noting the necessity to consider a wide range of accommodation types across the district.	1. Confirmation was sought on whether the consultation process would encompass the entire district, reflecting the detailed demographic split outlined in the report.	Y	When the consultation is carried out the aim will be to reach as many residents as possible.
				2. There was a request for a comprehensive dataset to support the strategy, highlighting a need for insight into the district's demographic profiles and the specific needs of different age groups.	Y	This will be part of the work carried out in the development of the Older Person's Strategy
				3. The necessity for more information about other accommodation providers, such as St. John's, was raised to ensure a holistic view of available options and their integration into the strategy.	Y	The Older Persons Strategy will cover as many housing options as possible focusing not only Winchester City's housing stock but also registered providers, private rented and privately owned. The Service Lead for Strategic Housing as already met with St Johns along with the Cabinet and Shadow Cabinet member for housing.
				4. Questions were raised about the evolution of older persons' care, including what constitutes good practice for future care provision and how Hampshire County Council's vision aligns with these standards.	Y	This will be part of the work carried out in the development of the Older Person's Strategy
				5. Interest was expressed in exploring models of care and accommodation that promote independence and reduce social isolation, using examples like the Brendoncare model in Chandlers Ford.	Y	When the older person's strategy commences, officers will consider independent living in many forms such as accommodation , Disabled Facilities Grant .
				6. Concerns about the progression of needs related to social isolation and the ability of current housing solutions to adapt to changing circumstances were discussed.	Y	This will be captured in the older person's strategy working in partnership with the County and wider partners
				7. Whether the projected increase in the population of older age groups within the district was due to natural ageing or other factors, such as migration.	Y	This may become evident once the work on the older persons strategy commences and data sets are analysed. The council have commissioned a piece of work incorporating much of this and this will be instrumental to informing the older person strategy.
				8. The importance of aligning planning policies to meet the specific needs of older residents was emphasised, suggesting a proactive approach in the local plan development to ensure suitable accommodation solutions.	Y	Officers will have discussions with planning and new homes colleagues when the olde person strategy work commences.
			2. Asks that the cabinet member consider the committee's comments raised during the discussion of the item.	Y	Noted	

February 2024 - Economy Team

20-Feb-24	Winchester District Cultural Strategy	Presentation	1. That the strategy fully reflects activities across the entire district and ensures that the scope and scale of various activities were compatible with each other.	1. The evaluation of current activities against identified themes and their geographic distribution across the district, especially considering perceptions of a "Winchester-centric" cultural offer.	Y	A full mapping across the district has taken place and is included in the strategy evidence base.				
				2. Clarification regarding the breadth of organisations consulted to ensure the inclusion and diversity theme was thoroughly enabled and whether educational sector inputs beyond tertiary institutions had been sought to support the overall strategy.	Y	Details of all those consulted is included in the strategy and supporting evidence base file:///C:/Users/srobbins/Downloads/Winchester%20District%20Cultural%20Strategy%20Evidence%20Base%20v3.pdf				
				3. Clarification on the approach to scaling cultural activities, questioning whether there was support for significant events and initiatives to grow, including potential strategies for attracting major creative industries to the district.	Y	UK Shared Prosperity Funded Creative Growth Programme initiated to deliver support to creative sector to develop and scale up. An Events and Festivals priority group of stakeholders formed, supporting the development of the Cultural strategy who will also tackle this subject				
				4. Some concern was raised that the current number of events and festivals might undervalue the district's cultural offerings and that a broader acknowledgement of community events and activities was	Y	Noted. A clarification term was added to the strategy confirming mid to large scale events were highlighted and acknowledged the higher volume of smaller events across the district				
				7. Whether officers could recirculate the "request for events" document.		Not actioned				
				2. The need for clear governance mechanisms for the overseeing forum, particularly a transparent process that ensured the strategy's objectives were progressively	5. Discussion on the formation and governance of a forum ensuring a diverse stakeholder mix to achieve the strategy's objectives.	Y	Noted and underway. Partnership group formed considering Terms of Reference.			
				3. That an ongoing review process be established to monitor the strategy's effectiveness and adapt as necessary to meet the evolving cultural needs of the district.	8. Consideration of creating a formal constitution for the forum to address governance and the equitable distribution of potential funding, recognising the varied needs of Winchester's city and rural areas.	Y	Noted and the forum / partnership is emerging and will consider the appropriate form and function, and decision making powers			
				4. That the cabinet member considers the committee's comments raised during the discussion of the item.	6. Suggestions for establishing clear success indicators for the forum, emphasising the importance of strategic mobility, joint funding bids, and broader PR activities to showcase the district's cultural and creative sector.	Y	Noted - will be considered as the forum is developed and convened			
				20-Feb-24	Green Economic Development Strategy Action Plan 2024/27	Report (Ref EHP50)	1. Noted the effort in amalgamating a wide array of underlying policies and documentation that influenced the green economic development of the district.	3. Resolving the tension between biodiversity and food security, particularly considering the current emphasis on "Regeneration" and Linking Environment And Farming (LEAF) exemplar Farms and querying how these practices could be expanded across the food production sector in the district. 6. That the local plan should be linked to the GEDS to ensure job provision aligns with housing developments, especially in rural areas, to minimise carbon emissions associated with commuting.		Answered at the meeting that the two issues need not be in conflict and that regenerative farming practices can lead to greater crop resilience and productivity. Soil health is vital to food security. Agriculture is a key sector to us to develop support and projects working with land owners and producers. The Local Plan does make significant reference to GEDS.
								4. The challenges posed by a lack of infrastructure, such as electricity and wastewater services, and questioning the feasibility of incorporating ambitious objectives within the strategy given the practical constraints.	Y	It is important to include the projects that require this sort of infrastructure so that we can demonstrate a need for investment and make a case for funding. It enables us to articulate what is required through our levers of influencing others and collaboration.
2. Noted the complexity of the GEDS, considering the multitude of partners involved and the various external factors affecting its implementation, underscoring the need for a balanced and nuanced approach to measuring success and progress.	5. Clarification was sought on the governance structure presented on page 73, regarding the Economy and Housing Policy Committee's oversight of two forums without apparent representation from Winchester City Council.	N	Winchester city council is represented on both groups. The governance diagram reflects a path for reporting and sharing information - it was not intended that the policy committee have an oversight role.							
	7. Whether other parishes undertook similar work to identify employment opportunities in conjunction with housing developments as part of the local plan.		One for the Local Plan team							
8. The absence of certain business organisations, such as the Hampshire Chamber of Commerce, from the "partnership wheel" and the potential for broader councillor involvement as raised by Councillor Wallace.		Y	As explained and apologised at the meeting the wheel had not reproduced correctly and that the Chamber of Commerce was included. A new diagram has been produced that better shows the organisations. The matter of wider councillor involvement is a matter for the Cabinet Member to consider and agree.							
3. Emphasised the importance of including indicators that reflected the general direction of the policy but also narrowed down to specific areas	1. Clarification was sought regarding the graph on page 90 depicting the percentage of energy-efficient houses in the district and how this percentage was determined for houses that had not been sold for some time.	Y	See data source explanation below. It does only apply to new property and any that has had a certificate rating since 2007.							

		where the Council had a direct impact, ensuring the ability to track Winchester City Council's contributions effectively.	2. The necessity for indicators within the documents to quantify the delivery mechanisms, often beyond the Council's direct control, and suggesting the inclusion of useful indicators from the report to observe changes over time.	Y	The Action Plan has been redrafted to align project / activities under our roles and available delivery mechanisms: delivery, enabling, influencing etc.
		4. That the cabinet member considers the committee's comments raised during the discussion of the item.			

EHP54

Winchester District Economy Review

Presentation to
Economy & Housing Policy Committee

Tuesday 17 September 2024

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Agenda Item 8





PURPOSE OF THE ECONOMIC REVIEW

Objectives :



1. To share high level data and insight to understand how well (or not) the Winchester district is performing in terms of its economy, business and industry, employment and jobs etc.
2. To identify new and emerging policy that will impact on opportunities for interventions by those involved in supporting economic outcomes.
3. To identify our economic priorities to align with existing and future plans.

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Outcomes :

-  Clear economic priorities for Winchester district.
-  Clear route/ pathway for the council to support, enable and facilitate activities to sustain or improve these priorities.

The committee are asked to note the contents of the presentation, provide any comments for the Cabinet member and officers to consider further and are asked to support :

-  Using the proposed priorities to target and focus our approach to achieving the best economic outcomes for the district.
-  The “business as usual” approach of delivering green economic growth from the council’s work.

CONTENT OF THE ECONOMIC REVIEW

-  Economic data including 2021 Census
-  Performance of key indicators over time and compared with other areas
-  Sector opportunities
-  New/emerging/developing policy
-  Our Green Growth and Economic Priorities 2025-2030

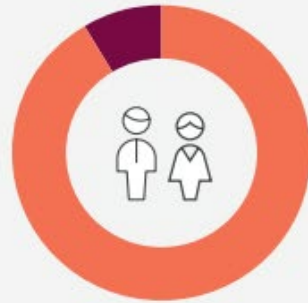
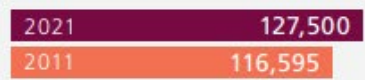
POPULATION DATA 2021 CENSUS (ONS)

CENSUS 2021 – HIGHLIGHT RESULTS FOR WINCHESTER DISTRICT

TOTAL POPULATION COMPARISON

THE WINCHESTER POPULATION HAS INCREASED BY **10,905 (9.4%)**

In the ten year period the population has increased at a faster rate than Hampshire (6.3%), the South East (7.5%) and England (6.6%).

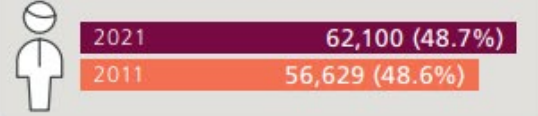


POPULATION BY GENDER

TOTAL FEMALE POPULATION



TOTAL MALE POPULATION



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AGE BAND PERCENTAGE OF TOTAL POPULATION COMPARISON

AGE BREAKDOWN	0-4	5-14	15-64	65-84	85+
2021	4.7%	11.8%	62.6%	17.7%	3.1%
2011	5.6%	11.5%	64.1%	15.9%	2.8%

NUMBER OF HOUSEHOLDS

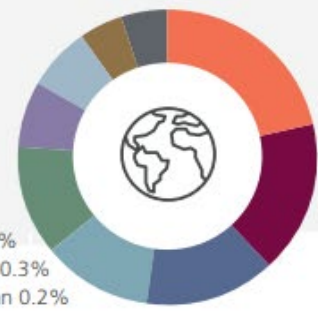
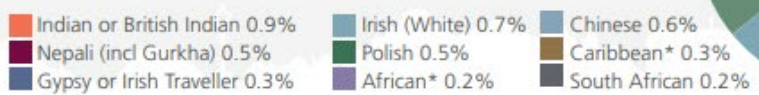
THE NUMBER OF HOUSEHOLDS INCREASED BY **4,835 (10.3%)**



TOP TEN ETHNIC GROUPS

112,304 (88.1%) described themselves as White British vs 107,070 (91.8%) in 2011.

The following pie chart shows 2021 ethnic groups excluding white British.



LANGUAGES

119,744 (96.6%) OF RESIDENTS SPEAK ENGLISH AS A MAIN LANGUAGE.

Other languages include



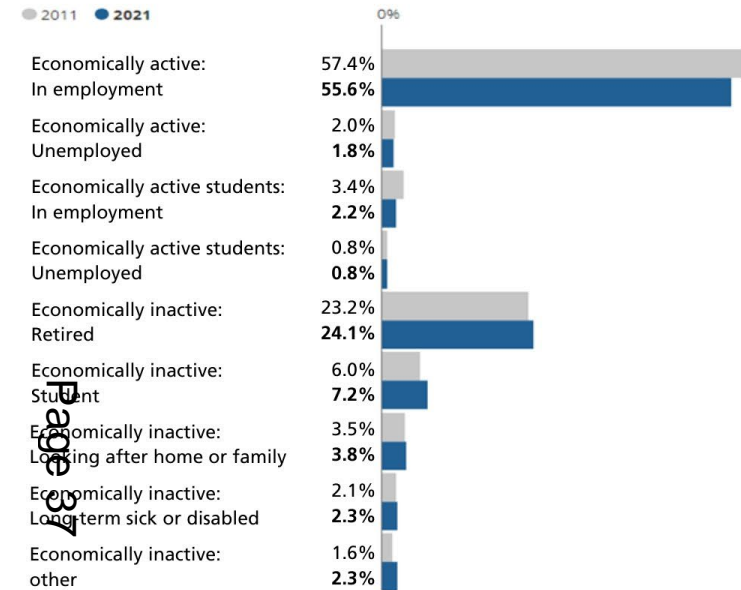
*White and Black

EMPLOYMENT

ECONOMIC ACTIVITY STATUS 2021 COMPARED TO 2011

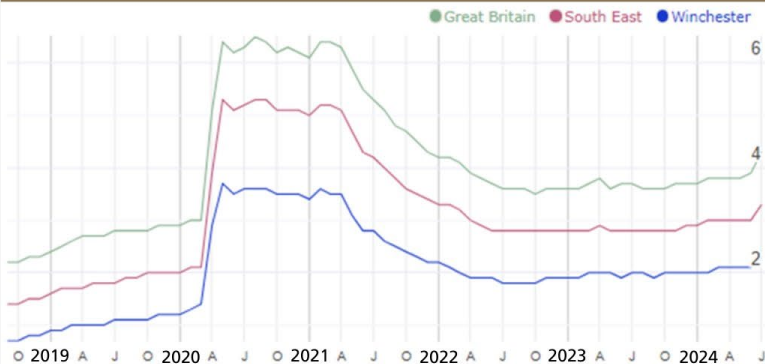
SOURCE: OFFICE FOR NATIONAL STATISTICS – 2011 CENSUS AND 2021 CENSUS

Percentage of usual residents aged 16 years and over by economic activity status.



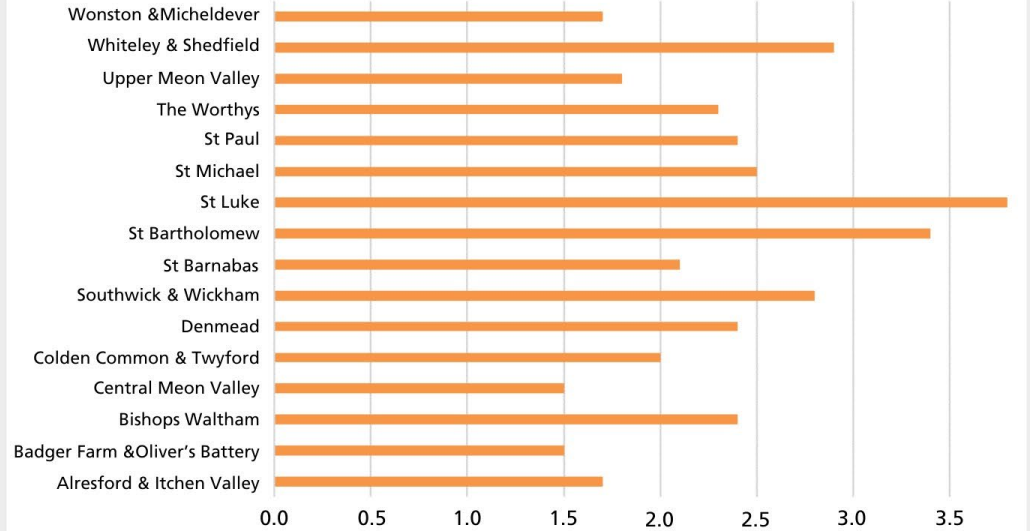
CLAIMANT COUNT WINCHESTER, SOUTH EAST AND ENGLAND BEFORE, DURING AND AFTER PANDEMIC

SOURCE: OFFICE FOR NATIONAL STATISTICS – 2011 CENSUS AND 2021 CENSUS



CLAIMANT COUNT BY WCC WARD JULY 2024 (WARD BOUNDARIES 2021)

SOURCE: OFFICE FOR NATIONAL STATISTICS



INTERVENTIONS SINCE PANDEMIC



Programme to improve residents digital skills



Employment and skills plans with developers to create local employment opportunities



Specific employment support for Ukrainian guests



Jobs Fairs held in February and November 2023 and September 2024

COUNCIL PLAN 2025/2030



Tackling employment inequalities across our district



Encourage older workers to remain/return to workforce

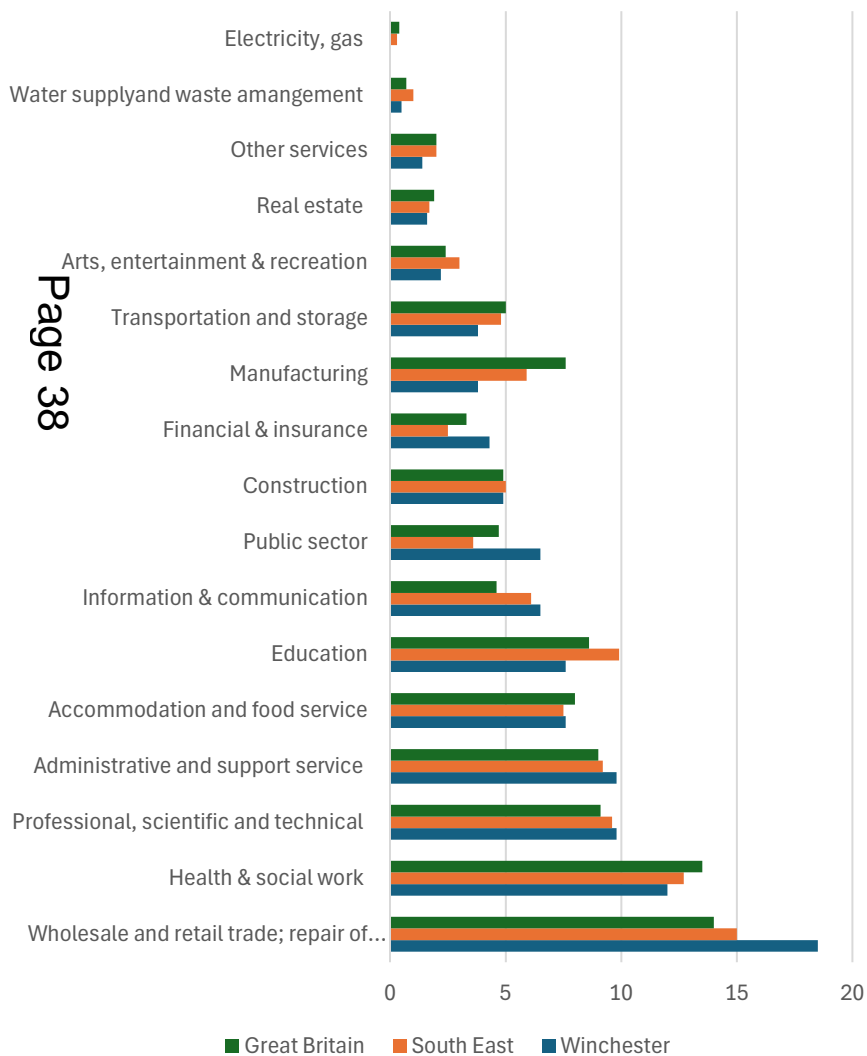


Help disadvantaged groups including refugees to access work

EMPLOYMENT AND SECTORS

Employee jobs (2022)

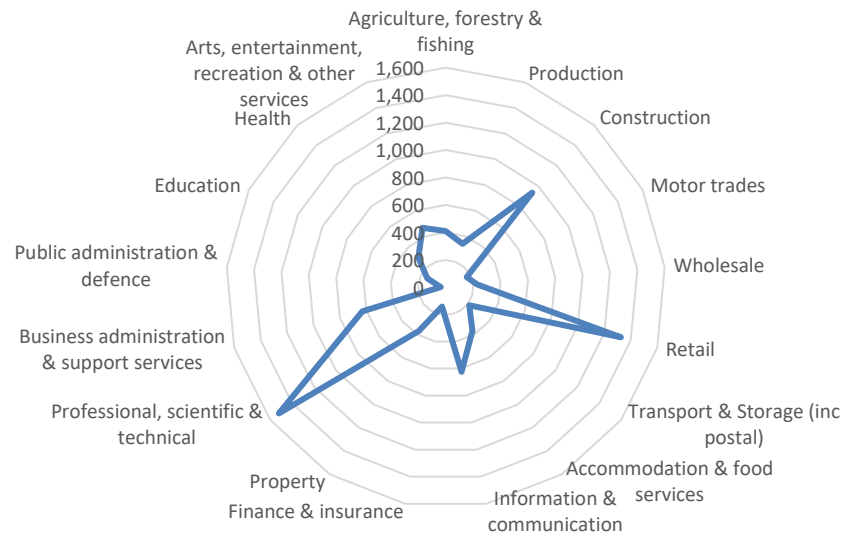
% is a proportion of total employee jobs



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Businesses by industry 2023

Number of VAT and/or PAYE based enterprises



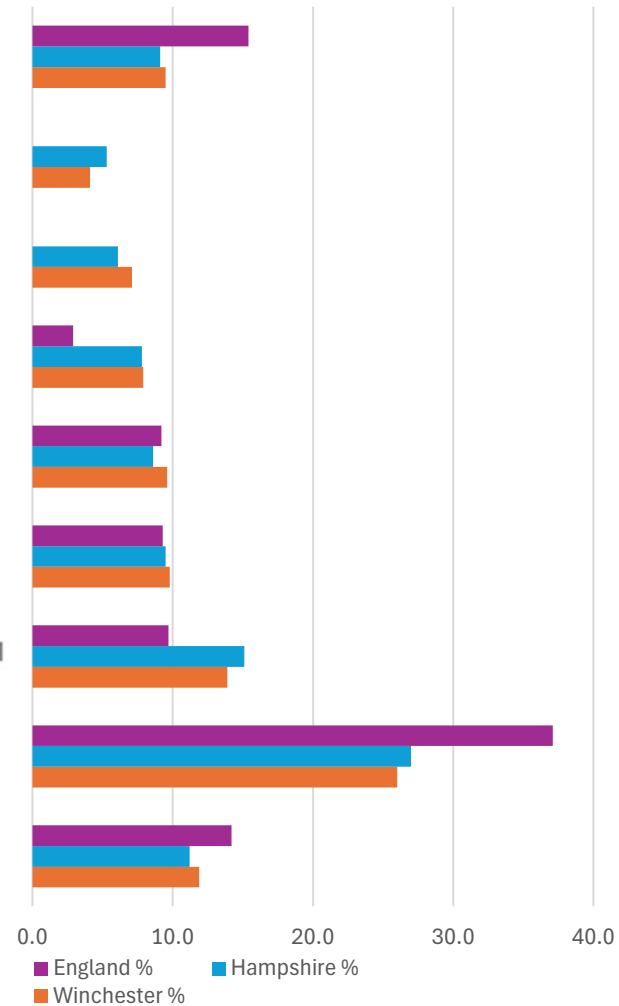
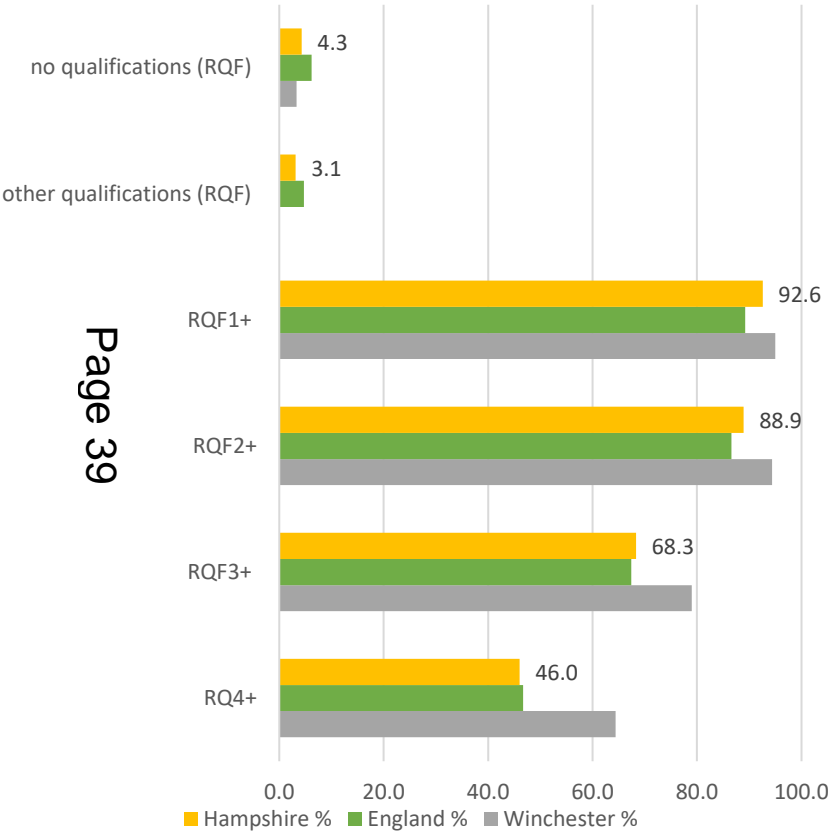
Source: NOMIS

QUALIFICATIONS AND OCCUPATIONS

Skills levels - Percentage of residents aged 16-64: 2023

Occupation – percentage of all persons in employment: 2023/24

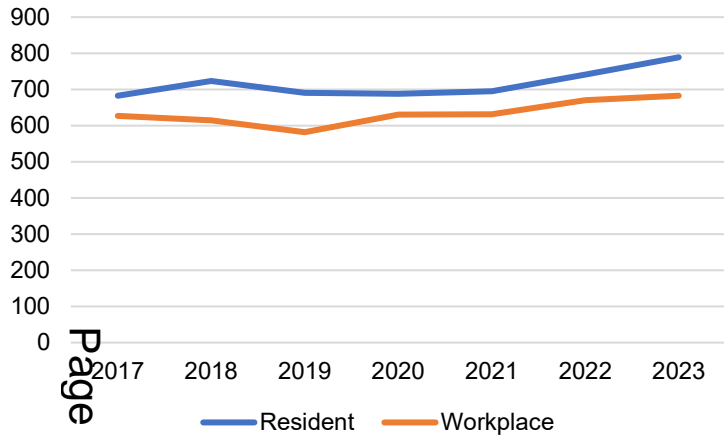
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Source: NOMIS

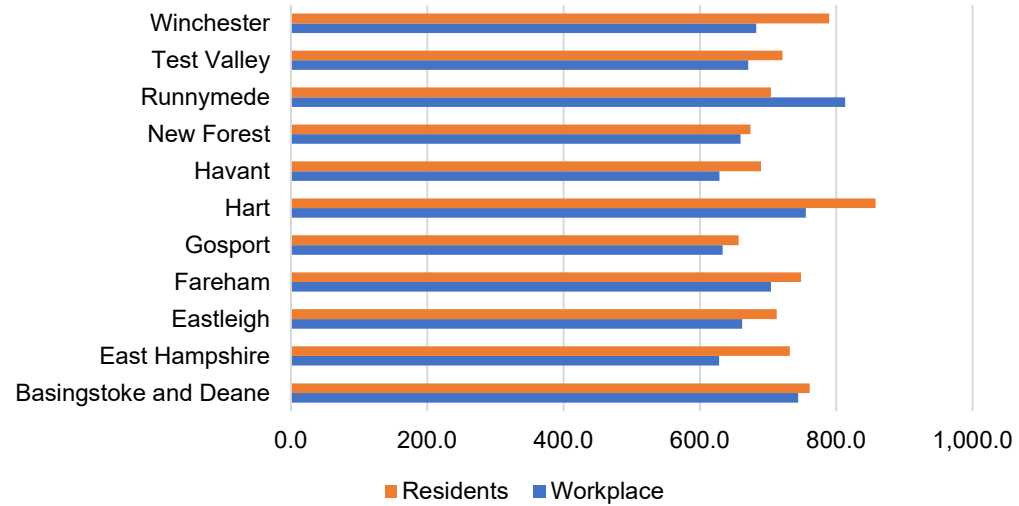
EARNINGS

Gross weekly earnings £

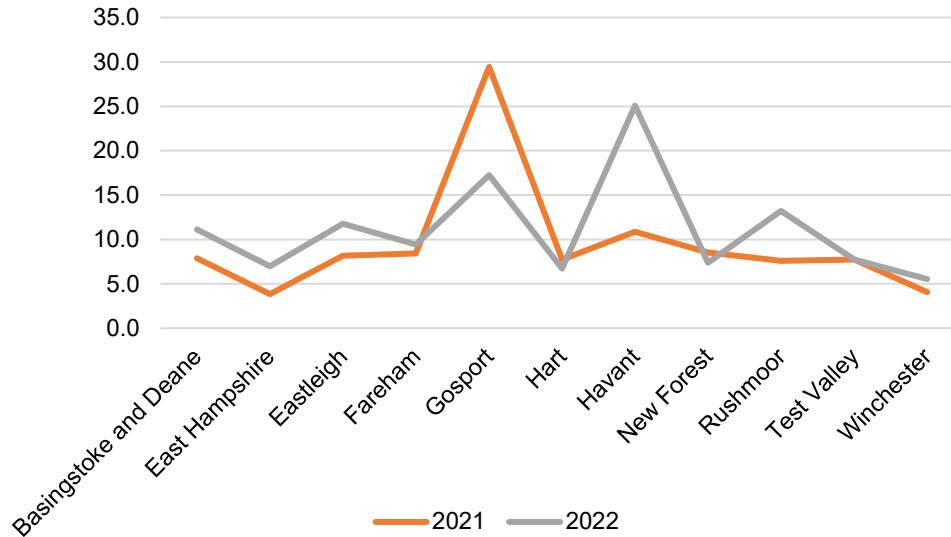


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Gross weekly pay



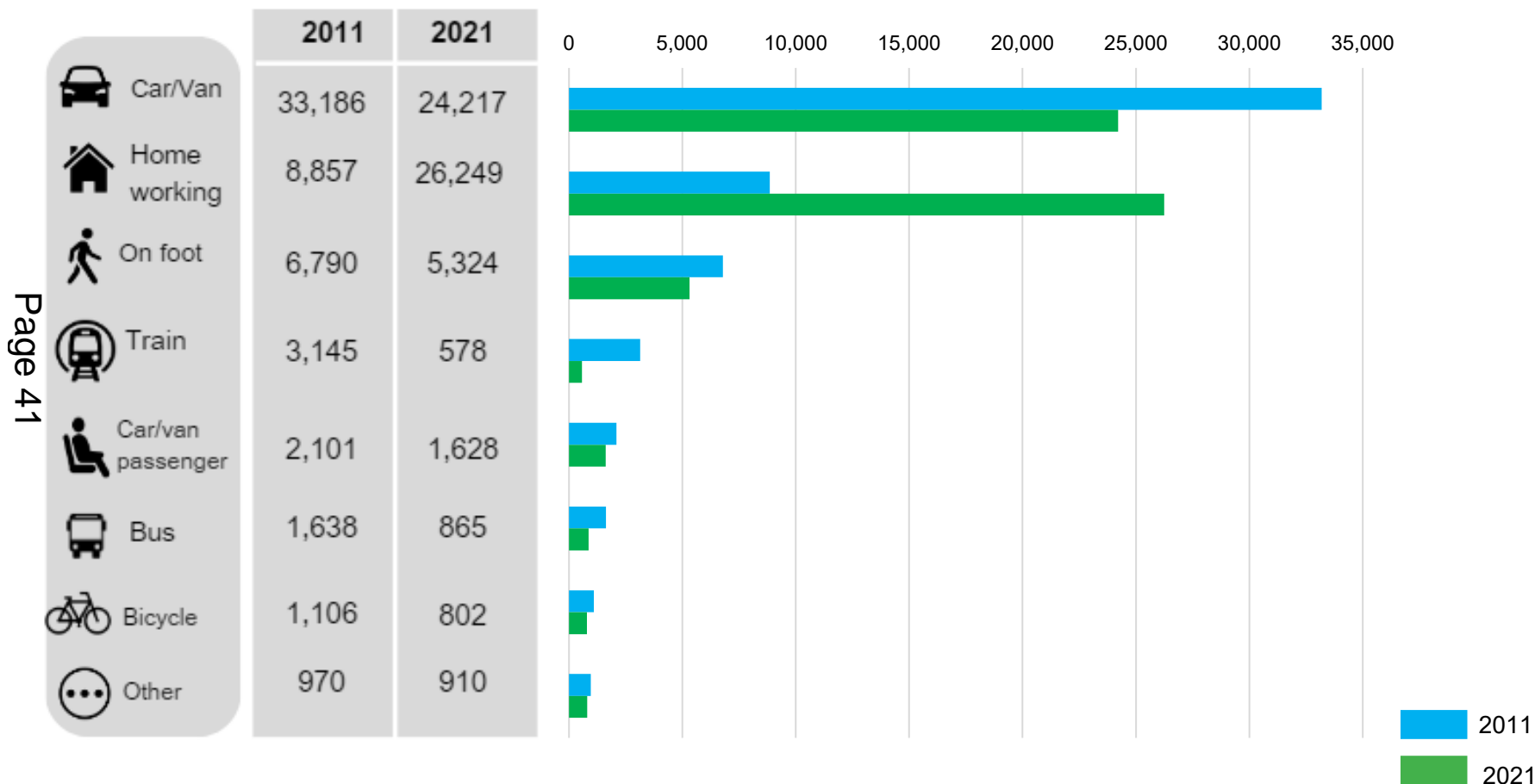
Percentage of workless households



Source: NOMIS

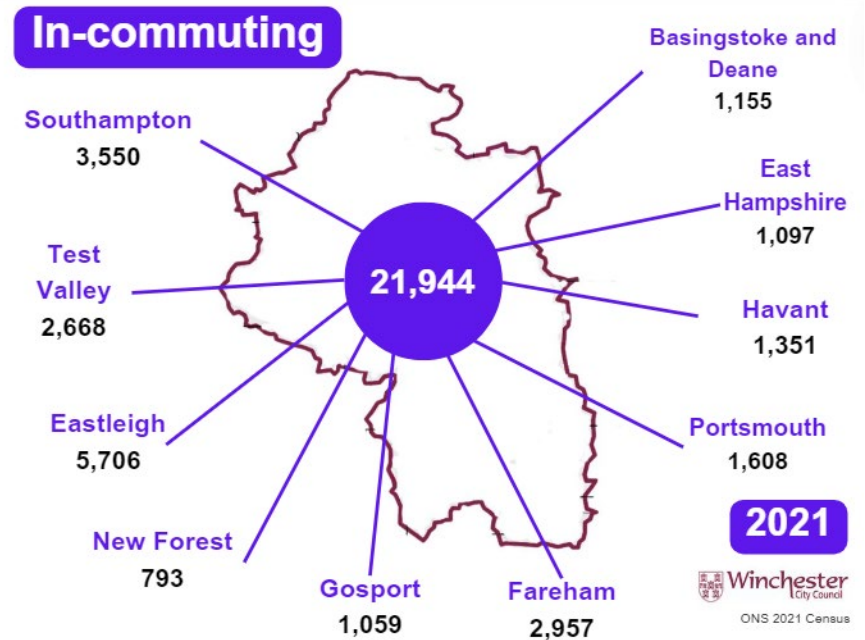
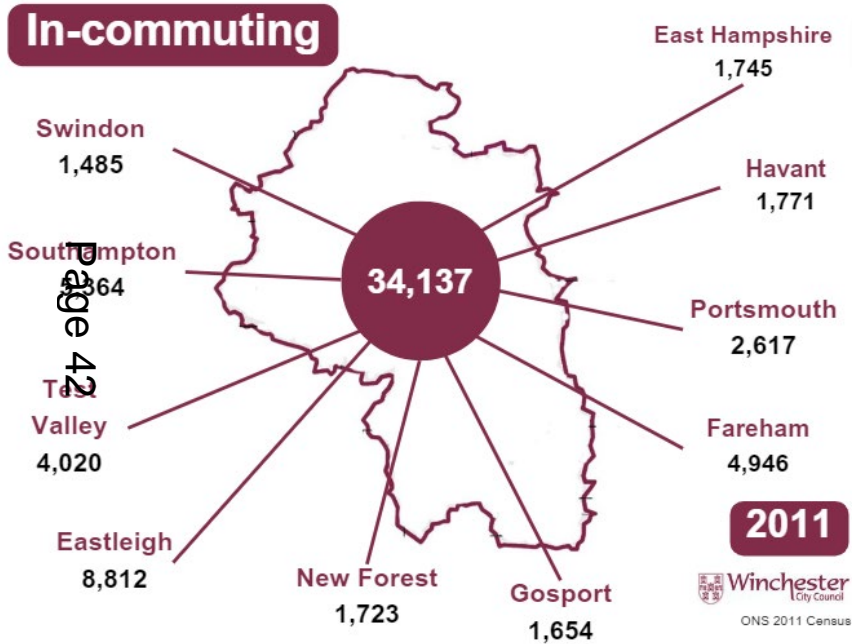
TRAVEL TO WORK

Method of travel to work (including homeworking)



Source: ONS Census 2011 and 2021

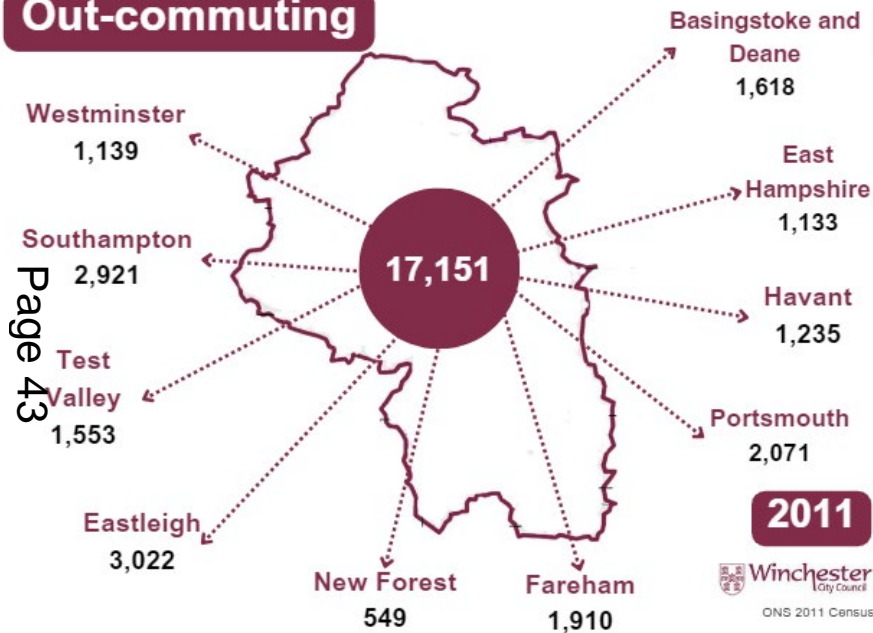
TRAVEL TO WORK: IN COMMUTING



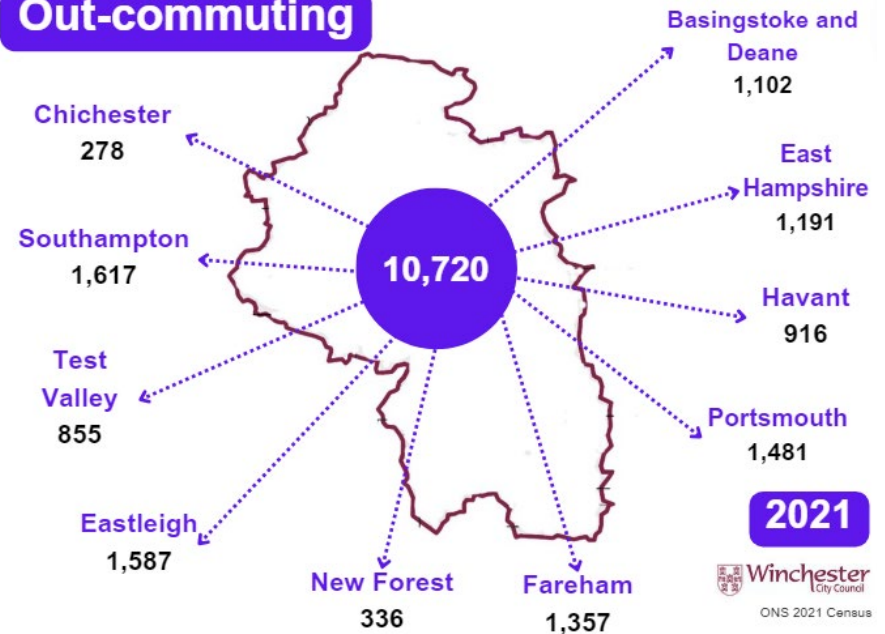
Source: ONS Census 2011 and 2021

TRAVEL TO WORK: OUT COMMUTING

Out-commuting



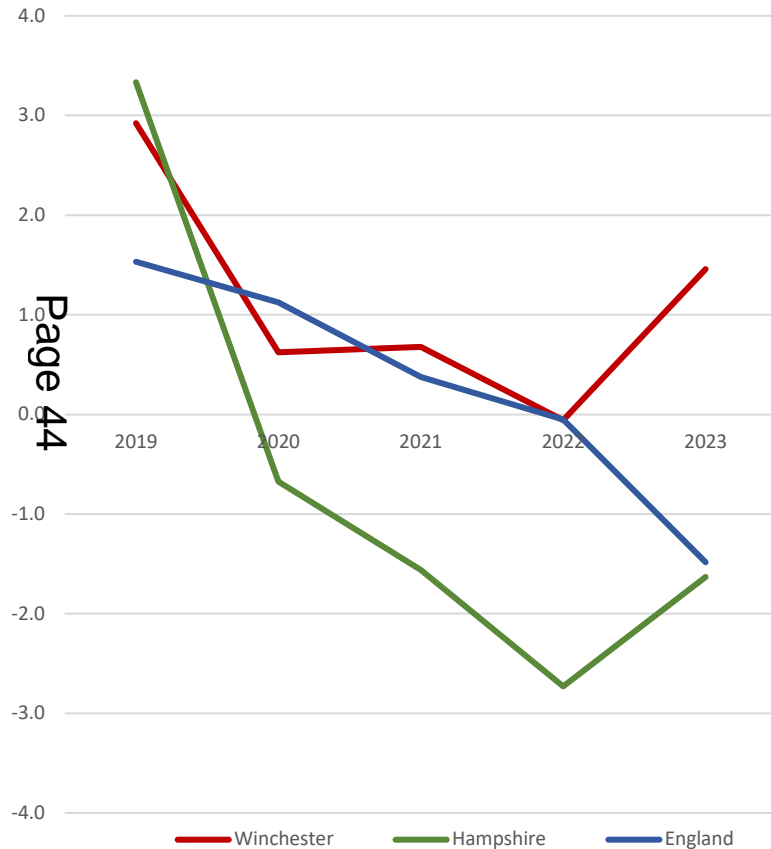
Out-commuting



Source: ONS Census 2011 and 2021

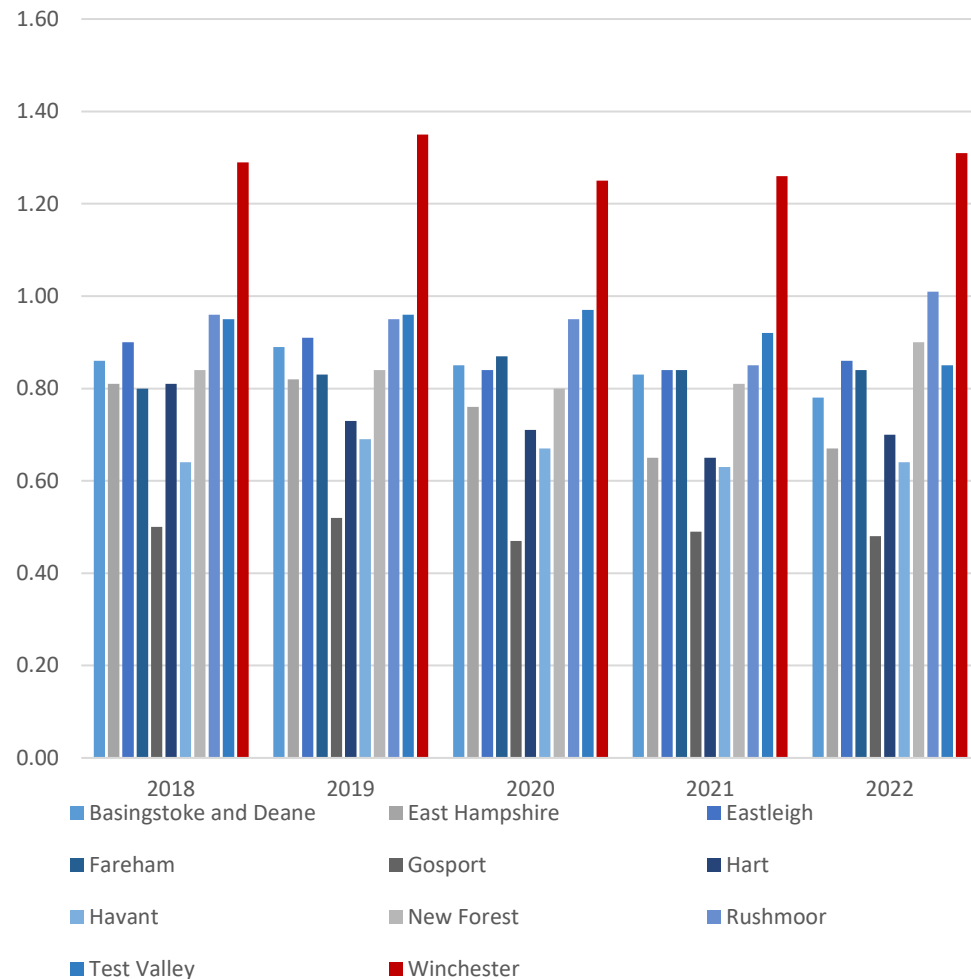
ECONOMIC PERFORMANCE AND BUSINESS CHANGES

Business Counts % Change



Job Density

Ratio of total jobs to population aged 16-64



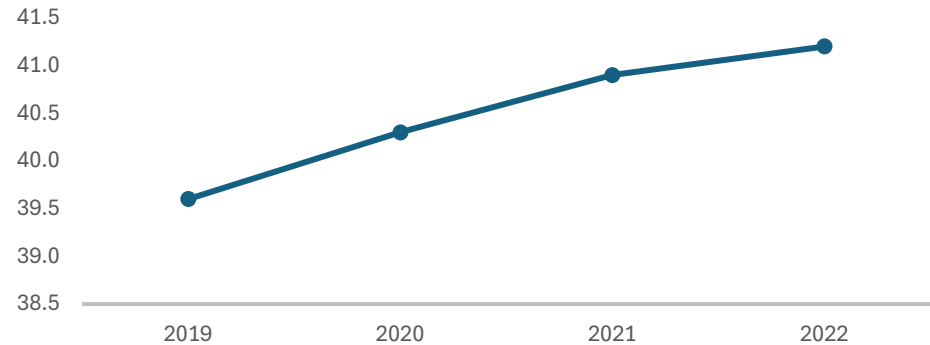
Source: ONS

BUSINESS ACTIVITY

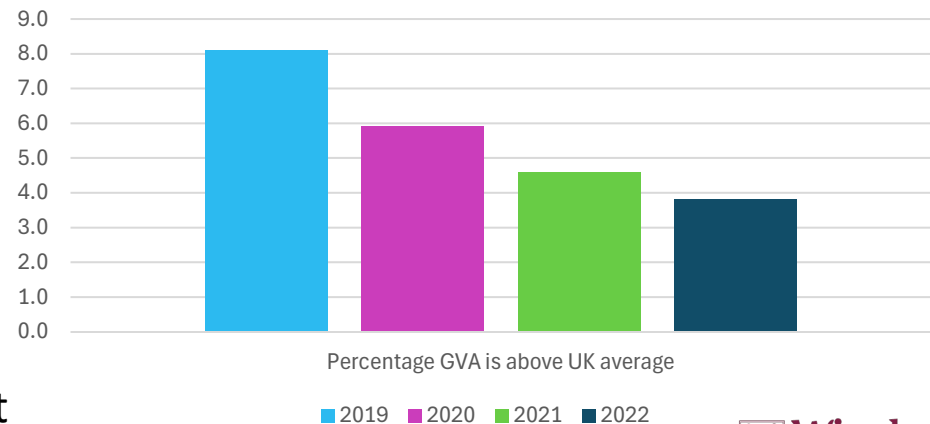
- UK economy grew by 0.6% between April and June 2024
- Annual GDP growth is forecast to reach 2% in 2025 and 2026
- Inflation is predicted to average 2.5% this year falling to 2.2% in 2025

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Winchester district
Gross Value Added(GVA)



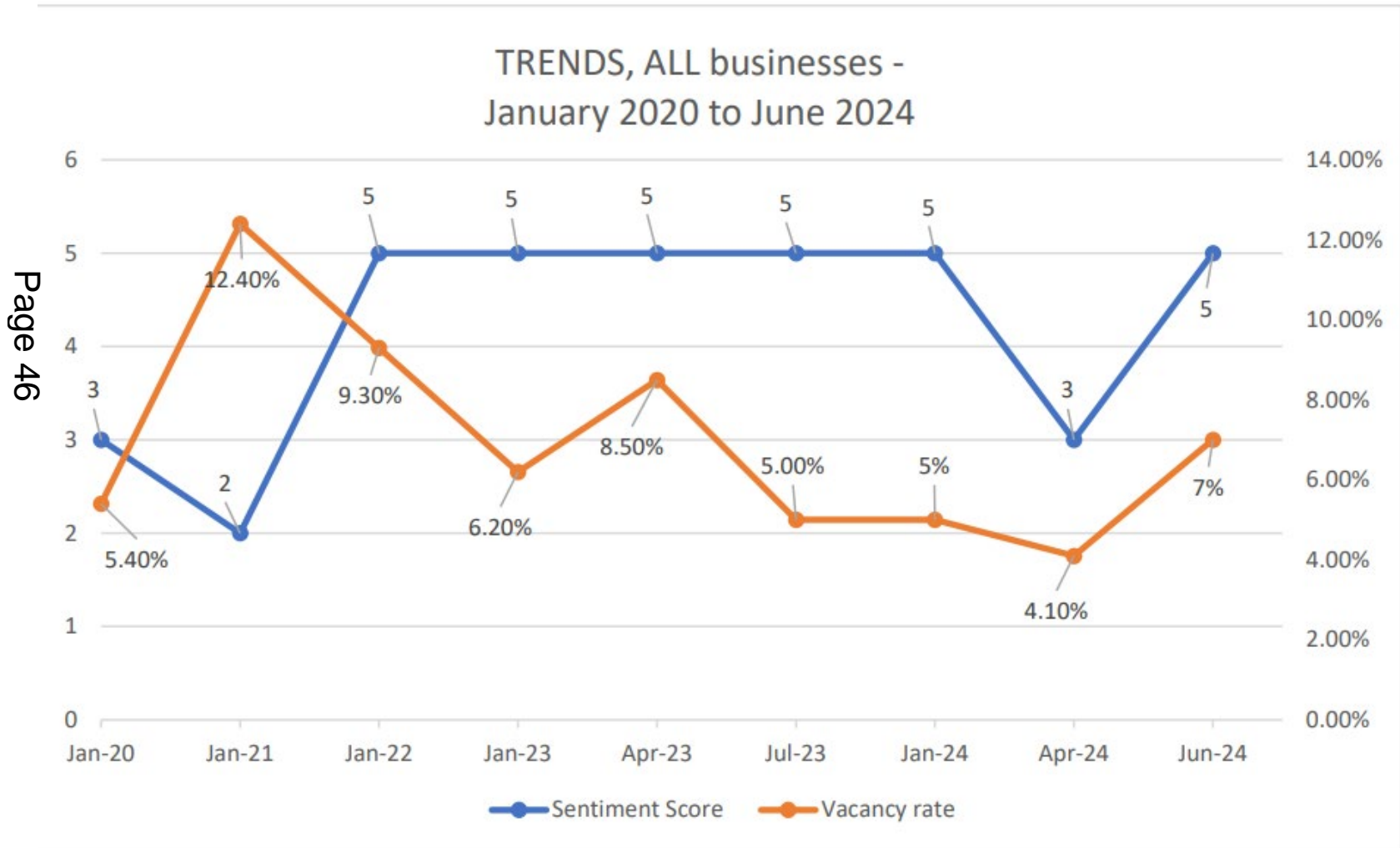
Percentage Winchester district GVA
above UK average



Source: HCC Economic Intelligence Unit

WINCHESTER HIGH STREET PERFORMANCE

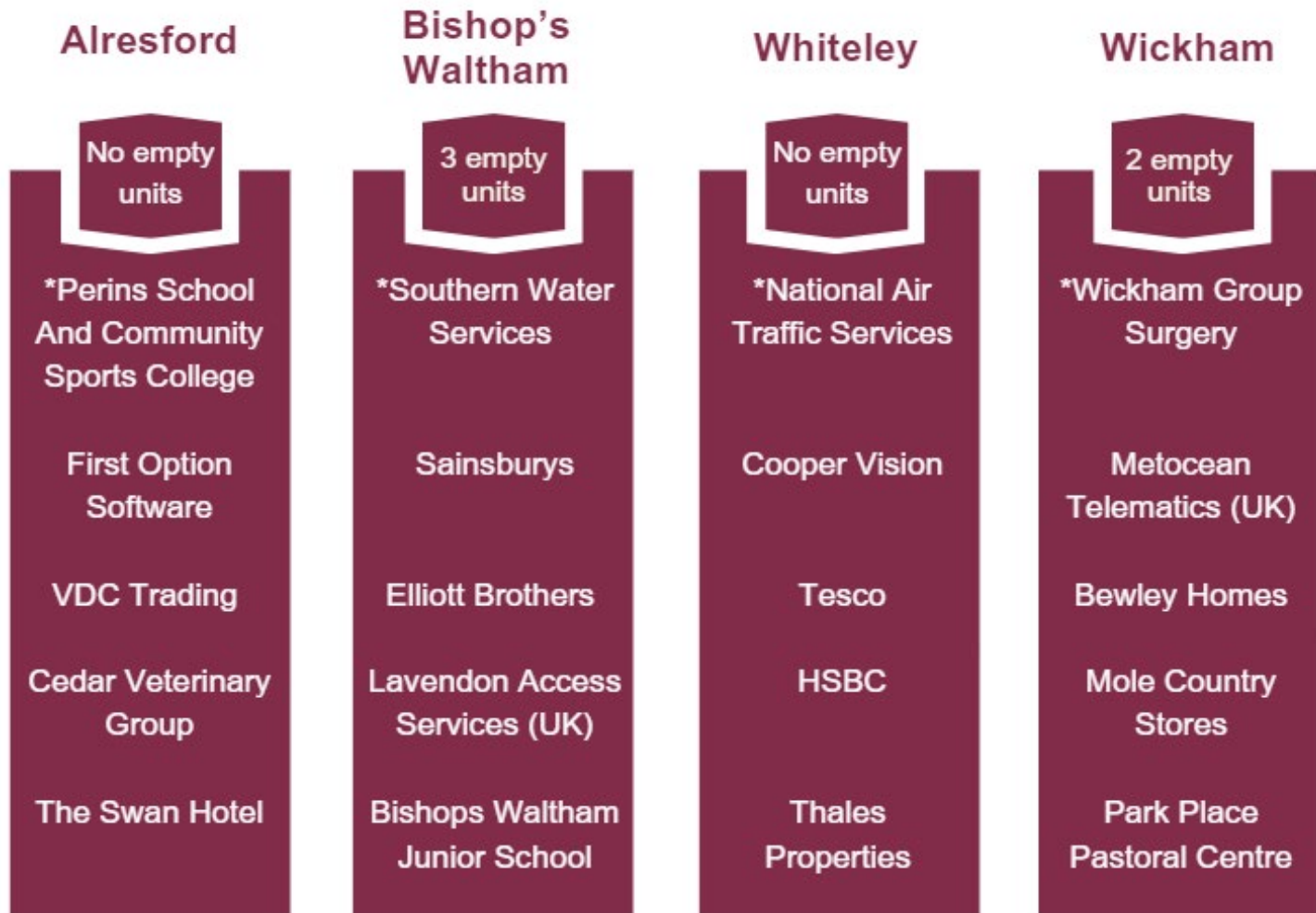
Vacancies rates and business sentiment – City Centre



Source: Winchester BID Business Barometer Number 51 24 July 2024

MARKET TOWNS

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*Top five highest business rate payers per market town

Source: NNDR Properties list

LOCAL BUSINESS INTELLIGENCE

- 🏰 Recruitment difficult but easing
- 🏰 Challenge in retaining talent in key sectors and creating specific talent pipelines
- 🏰 25% of retail and hospitality city centre businesses experienced cash flow issues during first quarter of 2024
- 🏰 Friday is the new Saturday and business is now back to pre-pandemic levels (hairdresser)
- 🏰 Rising costs of raw materials, staff and fuel
- 🏰 Cost of living crisis/reducing disposable income is resulting in consumer price sensitivity and a squeeze on profit margins
- 🏰 Challenges for rural businesses include staffing, car dependence is high due to limited availability of public transport, knowledge sharing and innovation, expansion and planning approval and limited broadband/5G connectivity

WHAT THE DISTRICT LOOKS LIKE TODAY



Low level of unemployment (2.3% compared to 4.3% nationally)



High ratio of jobs to population aged 16 to 24



High levels of professional and managerial roles



Higher skill levels 3 and 4 compared to Hampshire and England averages



Second highest local authority in Hampshire for residents' gross weekly pay



Low percentage of workless households



High increase in business counts between 2022 and 2023



Higher level of GVA per hour worked compared to UK average



Lower high street vacancy rate compared to UK average

SECTOR OPPORTUNITIES



GREEN ECONOMY

Scope solar PV potential on commercial and industrial buildings.

Deliver green skills programme to grow rural economy.

Provide digital skills and retrofit training to increase local skills.

Explore carbon neutral savings for businesses.



DIGITAL

Deliver Digital Skills Factory training programme (2024).

Launch agri-tech skills programme to support rural economy (2025).

Allocate land for data centres to attract high tech businesses.

Build CreaTech ecosystem across district to grow creative jobs.

Grow companies specialising in computer software development, AI and data management (136 in 2024).



VISITOR ECONOMY

Winchester's tourism sector sees 8 million trips taken, makes up £370 million of local economy and employs 6.6% population.

Influence businesses to adopt more sustainable practices.

Encourage visitors to adopt sustainable leisure choices.

Position Winchester district as a sustainable visitor destination to consumers and residents.

Ensure that Winchester district is accessible to disabled visitors and their companions (£14.6 billion spend in England per year)



CREATIVE

Over 70% of the region's creative jobs and 75% of projected new creative jobs in the region are shared with the digital sector).

If the digital aspects of design, architecture, advertising and marketing are considered, this figure rises to nearly 90%.

Continue to drive innovation and growth through the fusion of creative industries and digital technology.

Continue to support the thriving district (with 350 design companies, 300 film, television and video, and more than 150 architecture firms).



RURAL

75% of Hampshire is classified as rural. These areas are home to 300,000 people. 21.8% of the County's total population

Agriculture is the major rural land use in the district and an important element of the rural economy

Support the district's 105 professional science and technical businesses linked to agriculture.

Deliver digital skills updates needed to support divergence and growth

Promote the increasing number of co-working spaces across the district.



SWOT REVIEW

	2020 GEDS	2024 REVIEW	2020 GEDS	2024 REVIEW	
STRENGTH	<ul style="list-style-type: none"> Affluent, high performing district A rich, diverse, distinctive geography, economy and culture Considerable business vitality, high level skills, and important anchor institutions Well-located between and connected to London and Southampton city regions Seemingly not as vulnerable to pandemic, Brexit impacts, and other potential shocks as many places 	<ul style="list-style-type: none"> Highly skilled workforce Low levels of unemployment High jobs density Lower high street vacancy rates 	<ul style="list-style-type: none"> Typical non-metropolitan aging demographic challenges Major housing market pressures and tensions Lack of major business clusters anchored by global players. High per capita CO2 emissions. Not particularly well-placed to command policy attention from Government and LEP 	<ul style="list-style-type: none"> Ageing population Reduction in working age population High levels of in and out commuting Reliance on public sector 	WEAKNESS
OPPORTUNITY	<ul style="list-style-type: none"> A strong stock of underlying assets and capabilities UK Green Recovery, LEP focus on LCEGS, and Hampshire 2050 Strengthened anchor institution collaboration together with diverse SMEs Business vitality could be purposeful and agile 	<ul style="list-style-type: none"> New political landscape Devolution Hampshire Economic Strategy refresh Hybrid working High resident earnings Emerging technology e.g. Artificial intelligence Local Visitor Economy Partnership 	<ul style="list-style-type: none"> Potential national/regional post-lockdown economy reduces domestic demand Risks of complacency and resistance to change may inhibit delivery of change Post-COVID trends significantly weaken city and town centres, business, and community vitality 	<ul style="list-style-type: none"> Conflict overseas Cost of living including energy costs Recruitment challenges 	THREAT
	2020 GEDS	2024 REVIEW	2020 GEDS	2024 REVIEW	


NEW GOVERNMENT POLICY

Emerging policy is focussing on:


Climate and carbon

-  Government is committed to growing co-operative and mutual sector businesses
-  Allocate land to deliver clean energy programmes




Skills

 Skills England will bring together business, training providers and unions with national and local government to deliver Labour's Industrial Strategy

Partnership

-  Local level economic partnerships created with; higher education, further education, third sector, unions and business across sectors to create local and regional plans

Potential opportunities for Winchester district include:

-  Public sector trading companies for Solar PV and carbon efficiencies
-  Opportunity for green skills funding through skills England
-  Winchester's two universities make it well placed to make the most of partnerships

DEVELOPING REGIONAL POLICY

Hampshire Economic Policy

- Previous Local Enterprise Partnership activities moved into HCC from 1 April 2024 and new HCC 2050 structure in place from October 2024
- The council is represented on Hampshire's Prosperity Partnership Board responsible for driving economic growth
- Refresh of high-level strategy going to Hampshire County Council's Cabinet in November 2024

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Main themes:

- Enterprise and Sectors
- Employment and Skills
- Productivity and Growth
- Innovation and Investment








OUR GREEN GROWTH & ECONOMIC PRIORITIES 2025-2030

Priority	Outcomes	GEDS intervention
<p>Green business growth and innovation</p> <ul style="list-style-type: none"> • Support and enable businesses transition to low carbon technology and practices • Increase business investment in small scale renewable energy generation • Reduced travel – commuting, fleet and freight/delivery - and or transition to low/no emission vehicles. • Maximising our opportunities from our regeneration programmes 	<p>Reducing energy consumption and transport carbon emissions and increase renewable energy generation creating a stronger more sustainable economy</p>	<p>Innovative business and economy</p>
<p>Developing our key sectors:</p> <ul style="list-style-type: none"> • Rural based business opportunities and the rural economy <ul style="list-style-type: none"> • Land-based businesses in food production, viti / viniculture. Potential for increase argi-tech development and exploitation • Sustainable visitor culture and creative economies <ul style="list-style-type: none"> • Health & wellbeing / experiential travel linked to local food and drink, nature / walking / cycling etc. • Retail and High Streets <ul style="list-style-type: none"> • Business enterprise growth & support in market towns – flexible affordable move-on/small SME space 	<p>Maintain strong job density through encouraging business start-up, retention of existing businesses and inward investment particularly in the digital, creative and agri-tech sectors</p>	<p>Culture, creative and visitor economy</p>
<p>Build on our skills and academic strengths – two universities and three collages</p> <ul style="list-style-type: none"> • Digital skills - focus around young people and upskilling to reduce digital inequality/ exclusion • Rural (agriculture) and visitor economy (tourism and retail) • Green technology skills / retrofit skills • Creative industries – architecture, digital design, performing arts, fashion and film etc. 	<p>More young people choosing to live, stay and work in the district; encouraging graduate retention</p> <p>Green skills needed for green growth and emerging green sectors and technologies such as artificial intelligence</p> <p>Digital skills to enable remote and hybrid working</p>	<p>Skills and competitiveness</p>

NEXT STEPS

We will use this insight and these priorities to:

-  Inform the targeting of our existing workstreams and related funding programmes
-  Influence and inform the current and future GEDS Action Plans
-  Influence and inform the next council plan
-  Influence the priorities of the Hampshire Economic Strategy and Hampshire Prosperity Board
-  Provide evidence to support funding bids to enable future project delivery

Questions



Economy & Housing Policy Committee

Housing, Repairs and Maintenance Contract Procurement

17th September 2024

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Agenda Item 9

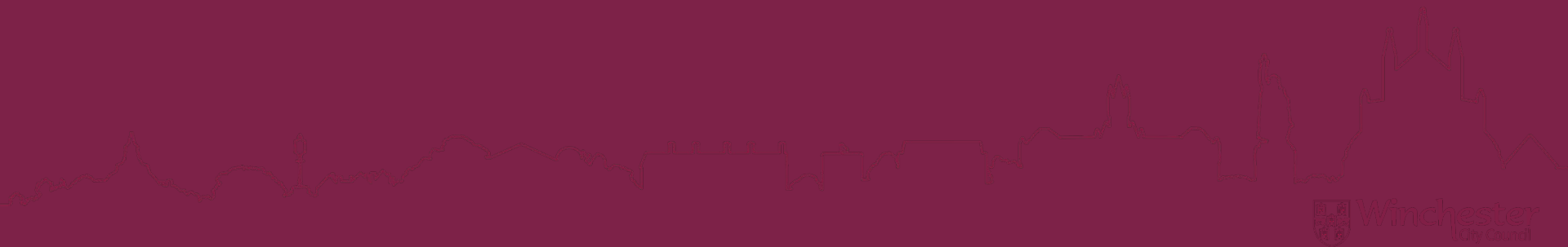
- * Simon Hendey – Strategic Director
- * Gilly Knight – Corporate Head of Housing
- * Yvonne Anderson – Service Lead, Housing Landlord Services

Introduction

- Housing repairs and Maintenance is largely serviced by 2 term contracts with Cardo (formerly Osborne) and Correct Contract Services (CCS)
- The contract with Cardo was procured in 2011
- The contract with CCS was procured in 2021

Both contracts expire in July 2026

- The process to undertake a new procurement will take at least 2 years



Research Phase

The aim of the research was to learn from residents, staff ,members and contractors what doesn't work well, what does work well and what would good like.

- Every household across the district was invited to complete a survey to state their views on the Repairs Service
- Surveys were conducted by both email and hard copy

We received 823 responses which reflects a 13% return from residents

- We hosted 8 resident workshops across the district that all residents were invited to attend
- 17 residents attended the workshops out of a total of 135 who expressed an interest in attending. Reminders were sent to residents on the morning of each event.
- The feedback from residents within the surveys and the workshops was excellent

Research Phase (contd)

- A service review was conducted with both Cardo and CCS to listen to their views on what works well , not so well and what good would look like
- We hosted 4 workshops that were well attended by housing staff.
- We hosted a workshop that was attended by members
- A soft market testing exercise was hosted to gauge the level of interest with contractors across the sector , which provided good feedback
- This exercise solicited views via a public advert inviting contractors to respond to a questionnaire and also attend an interactive webinar. The online event attracted 45 attendees across 15 companies.
- We received 14 completed questionnaires from a good cross section of providers
- The exercise allowed the Council to test various procurement options, the proposed pricing model and the route to market with the sector.

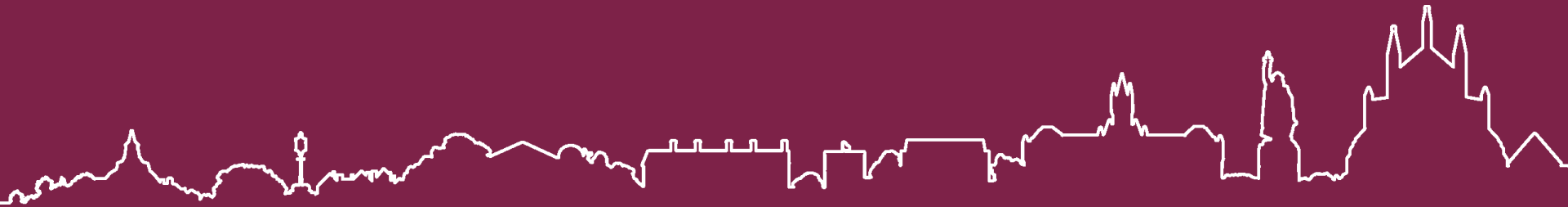
SERVICE SCOPE

- The proposed contract scope of work to include Repairs, Maintenance, Voids, Statutory compliance services, Cyclical maintenance and Planned Works Value circa £16m- £20m pa
- Possibility that circa £40m Retrofit works could be included
- Long term contract –10 years with no breaks with open book reviews at 3, 5 and 7 years

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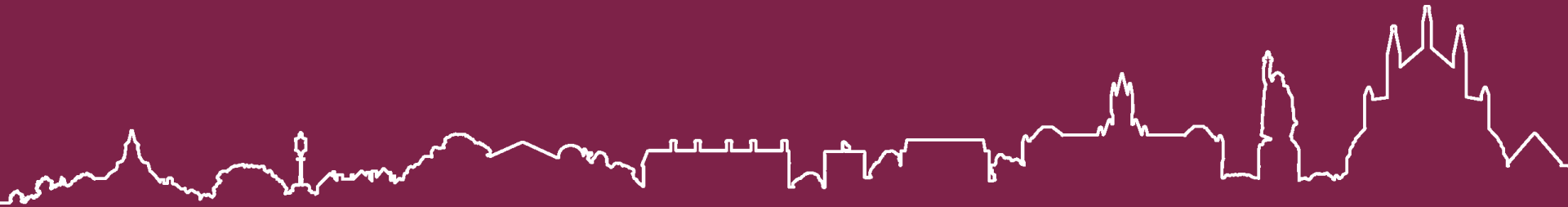
The Repairs Hub can either continue to be operated by the Council or delegated to the appointed provider would manage scheduling and planning appointments

- It is considered that the appointed provider will co-locate with the Housing teams at City Offices



FORM OF CONTRACTS

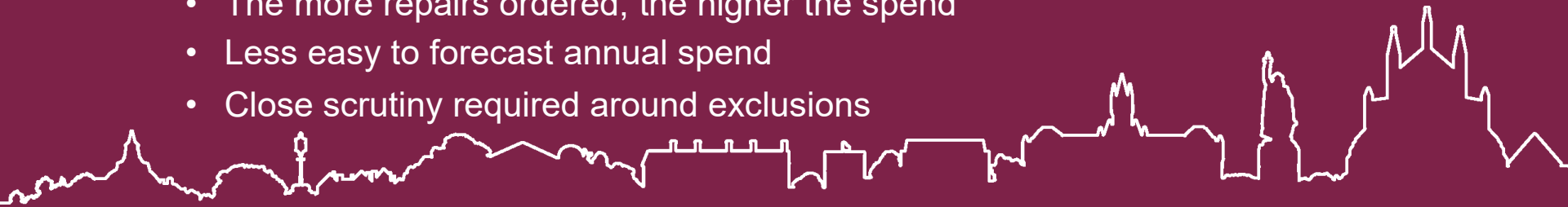
- JCT MTC -Widely understood by contractors and clients alike and well suited for traditional repairs contracts but no contractual requirement to collaborate and no formal processes for innovation
- TAC-1 - Drafted specifically for both repairs services and planned works programmes. Establishes an obligation on both parties to collaborate in the best interests of the programme.
- NEC – It is not favoured or particularly specific to this type of work. Not drafted for responsive repairs contracts. Not favoured by contractors



PRICING OPTIONS

There are largely 4 pricing mechanisms for repairs and one for voids

- **Price Per Property (PPP)**- The council would pay a fixed rate for the contractor to carry out any repairs in a property. Some repairs would be excluded and priced using a Schedule of rates (SOR)
 - Straightforward administration
 - Greater cost certainty – simpler to apply budget forecasting
 - Close scrutiny required around exclusions
- **Price Per Repair (PPR)**- The council would pay a fixed rate per repair. Some repairs would be excluded and priced using a Schedule of rates (SOR)
 - Client pays a fixed rate for every repair
 - Straightforward administration
 - The more repairs ordered, the higher the spend
 - Less easy to forecast annual spend
 - Close scrutiny required around exclusions



PRICING OPTIONS (CONTD)

Schedule of Rates (SOR)- The council would pay for every repair as set out in the National Housing Federation SOR v8.1

- Council pays the actual scope of work for each repair
- No requirement to scrutinise exclusions
- Requires survey and measurement pre and post completion to ensure cost accuracy
- Risk of 'rate building' by the contractor
- Less easy to forecast annual spend

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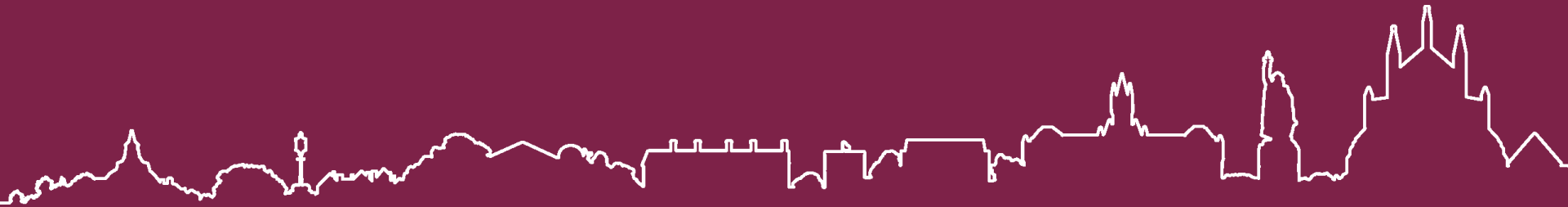
Open Book –The Council pays actual costs plus the contractor's tendered OH&P

- Allows both sides to understand where the costs lie that protects the contractor's margin
- Contractors consider open book as 'cost plus'. They often don't realise they are required to evidence value throughout and not just incur cost and pass it on to the client for payment
- Client required to employ an open book auditor
- Not many contractors properly get how to operate it and struggle to produce accurate cost ledgers

PRICING OPTIONS (CONTD)

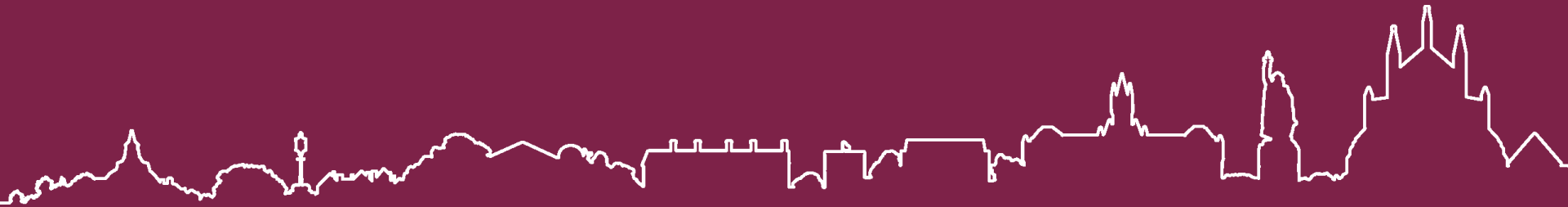
Price per Void (PPV) - The council pays for works to a void as per the basket rates tendered by the provider. Certain planned works would be excluded and priced separately

- Council pays a fixed rate to undertake void works
- No requirement to scrutinise rates
- Widely accepted as the most effective model
- Avoids the need to re-measure on completion other than exclusions
- Straightforward to administer



DELIVERY OPTIONS

- **Lead Contractor** – A single Contractor delivering the service with directly employed management, approx. 80% directly employed operatives and sub-Contractors to undertake specialist and planned works
- **Managing Contractor** – As a Lead Contractor but with no directly employed operatives. All works will be delivered by Sub- Contractors.
- **Multi source** - A range of smaller specialist contractors.
- **DLO** – Direct labour organisation



POTENTIAL PROCUREMENT ROUTE

- This procurement will be conducted under the provisions of the new Procurement Act 2023 (PA23)
- WCC will be one of the first councils to work within the remit of the new act
- The council has commissioned specialist procurement and legal advice/support to ensure strict compliance
- Tender Evaluation -Most Advantageous Tender.
 - 60% Quality - At least 10% should be related to Social Value & Environmental
 - 40% Price– Strong emphasis to determine realistic / sustainable pricing and not a race to the bottom
 - The procurement will be conducted under the Competitive Flexible Dialogue Procedure
- Initial bids will be evaluated and the best 3 providers will be invited to a dialogue process
- Dialogue enables both the council and providers to understand what is required and what can be delivered



TIMESCALES

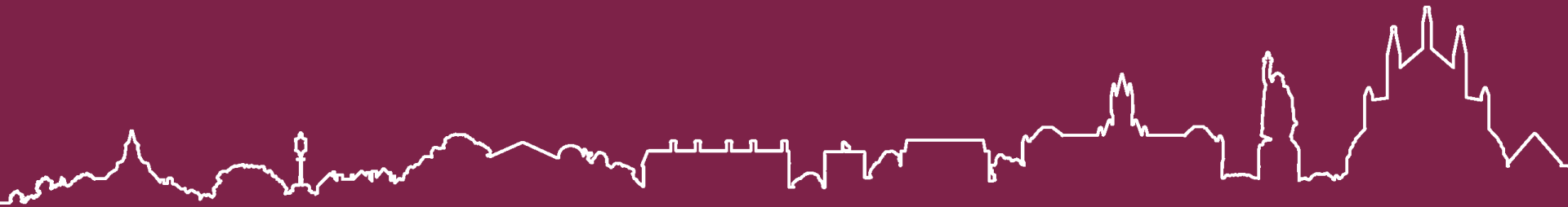
- Research phase– April -July 2024
- Prepare tender documents– July- October 2024
- Finalise procurement strategy –September 2024
- Governance
 - Economy & Housing Policy Committee 17th Sept 24
 - Leaders board 29th October 2024
 - Scrutiny Panel -12th November 2024
 - Full cabinet – 20th November 2024
- Publish Contract Notice – December 2024
- Bid evaluation – March-April 2025
- Competitive Flexible Dialogue May –July 2025
- Providers review and revise their bids – August 2025



TIMESCALES (CONTD)

- Evaluate revised bids- September 2025
- Governance (Dates tbc)
 - Economy & Housing Policy Committee
 - Scrutiny Panel
 - Full cabinet
- Award new contract –December 2026
- Commence mobilisation – January 2026
- New contract/s start in July 2026

The Council is considering serving notice on both the incumbent contractors advising they may bring the expiry date forward to 31st March 2026 to allow the new contract(s) to align with the Council's financial year. There is scope in both contracts to enable this.



KEY DRIVERS FOR THE FUTURE

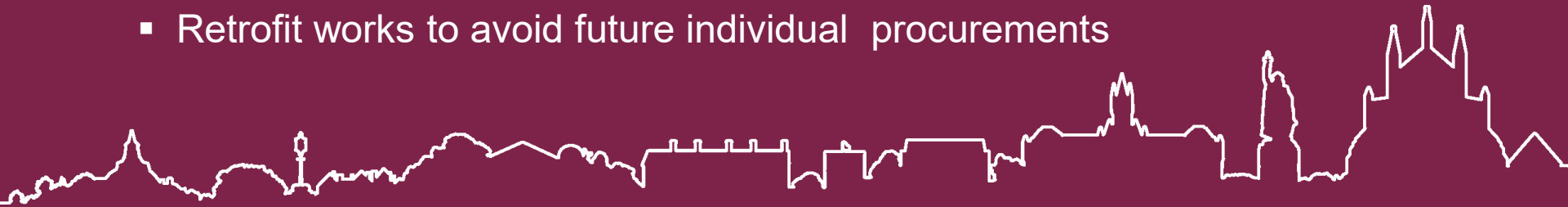
- Improving the customer experience
- Developing digital options for residents to report, follow up and track repairs
- Delivering a service 'For and With' residents not 'To'
- Collaborative working to facilitate continuous improvement
- Ensuring excellent communication through innovative systems
- Manage demand on the service to ensure sustainability
- Striking the balance of delivering a good service with greater demands on funding
- Ensure that the service delivers value for residents
- Establishing a strategic partnership with the successful bidder/s
- Delivering the key objectives of PA23 which are i)VFM (ii) Maximising public benefit in public procurement iv)social value and v) climate change



RECOMMENDATIONS TO CABINET

- The Council engage a Lead Contractor
- The Council adopts a 60:40 evaluation model of 60% Quality and 40% Price – At least 10% should be related to Social Value & Environmental
- The pricing mechanism for this contract to be Price Per Repair and Price per Void
- The Council enters into a 10- year contract with no breaks and open book reviews at 3, 5 and 7 years
- The scope of the contract to include
 - Repairs
 - Planned works
 - Cyclical works
 - Compliance works
 - Retrofit works to avoid future individual procurements

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COUNCIL PLAN 2025 – 30

Presentation to Economy & Housing Policy
Committee

17 September 2024



CONTEXT

Purpose:

The Council Plan is a high-level document covering that out what the council wants to achieve and informs other strategies and plans including the Local Plan and individual service plans.








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This presentation summarises the work undertaken to develop the next Council Plan that will cover the period 2025 to 2030.






The Policy Committee is asked to:

Review and comment on the direction of the Council Plan, including the vision, themes and priorities.

BACKGROUND

-  Current Council Plan adopted by Council in January 2020
-  Now into final year of the five-year plan (2020-25)
-  Plan runs until 31 March 2025
-  Opportunity to review the outcomes and priorities for the council and district
-  Priorities will be evidence based (e.g. Residents' Survey, members, parish and staff engagement, businesses).
-  Five year forward look to 31 March 2030
-  Supports the Council to deliver a balanced budget in the future

PROCESS FROM HERE:

-  Committee feedback will be taken into consideration ahead of..
-  Engagement with Chamber of Commerce, Winchester BID & VCS
-  Scrutiny Committee discussion on cross-cutting priorities and performance
-  Public consultation during October
-  Draft Council Plan to be considered by Scrutiny Committee at its meeting on 12 November 2024
-  Cabinet on 11 December with recommendation for adoption at Council on 15 January 2025

COUNCIL PLAN 2020 - 2025

We will make a real difference
to the lives of our residents, the strength of our business and the quality of our
environment.

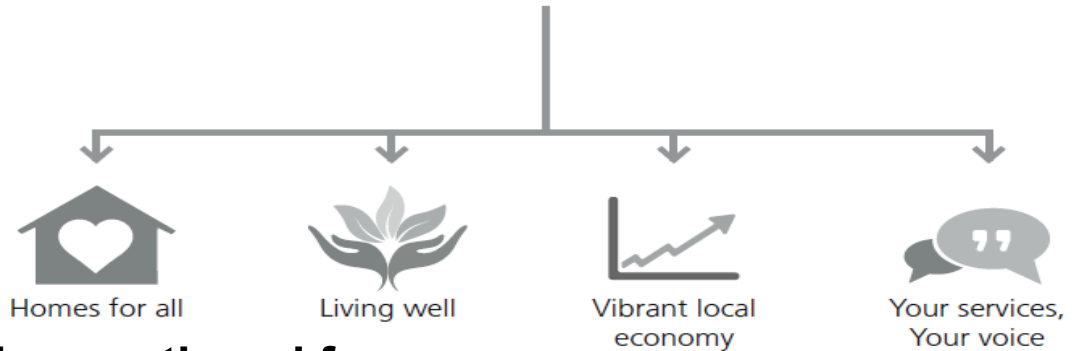
We will listen and work alongside the people and businesses of Winchester district in
tackling the challenges we face.



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Tackling the climate
emergency and
creating a greener
district






With a continued focus on:




Cost of living	Greener faster
Pride in place	Listening better

ROLE OF OVERVIEW & SCRUTINY COMMITTEES IN PLAN REVIEW:




Economy & Housing

-  Homes for all
-  Vibrant Local Economy
-  Pride in Place







Health & Environment

-  Living Well
-  Cost of Living
-  Climate Emergency / Greener Faster

The Scrutiny Committee

-  Overall Plan Performance
-  Your Services, Your Voice
-  Listening Better

KEY QUESTIONS FOR ECONOMY & HOUSING:

-  How have our local economy and housing challenges changed since 2020?
-  What further challenges and changes will we see by 2030?
-  How well has the 2020-25 Council Plan delivered for our economy and housing? What strengths should we maintain? What are the gaps or opportunities?
-  What are the areas our residents and businesses tell us we need to improve?
-  What does success look like in 2030?
-  What are the critical projects to deliver that success?

ECONOMY & HOUSING: EMERGING CHALLENGES?

Political

New Government policies

 Housing Targets

 Affordable Housing

 Strategic Planning

 Devolution

 Focus on Growth

Economic

 Changing work patterns

 Changing High Streets

 Cost inflation and interest rates

 New emerging sectors (wine!)

Social

 Housing crisis

 Ageing population

 Inequality / pockets of deprivation

Technological

Pressure on infrastructure

 Energy / heating / water

 Broadband

 Transport

New technologies / sectors

 Energy generation / use

 Digital acceleration

Ageing IT systems

Legal

 Shift from LEPs to HCC Prosperity Partnership Board

Environment

Accelerating environmental challenges

 Climate Emergency







 Nature Emergency

 Nutrient pollution

Questions



KEY QUESTIONS FOR ECONOMY & HOUSING:

-  How have our local economy and housing challenges changed since 2020?
-  What will be different by 2030?
-  How well has the 2020-25 Council Plan delivered for our economy and housing? What are the gaps or opportunities?
-  What are the areas our residents and businesses tell us we need to improve?
-  What does success look like in 2030?
-  What are the critical projects to deliver that success?

WINCHESTER CITY COUNCIL – THE BHP COMMITTEE WORK PROGRAMME

	Item	Lead Officer	Date for BHP	Date for Cabinet
Meeting 17 September 2024				
1	Council Plan 2025-30	Simon Howson	17 Sep 2024	11 Dec 2024
2	Winchester District Economy Review	Andrew Gostelow	17 Sep 2024	n/a
3	Procurement of HRA Repairs and Maintenance Term Contract	Andrew Donaldson	17 Sep 2024	20 Nov 2024
4	Review Of Economy And Housing Policy Committee Resolutions	Simon Hendey	17 Sep 2024	n/a
Meeting 26 November 2024				
5	Disabled Facilities Grants: Policy Review	Karen Thorburn	26 Nov 2024	
6	HRA business plan & budget options	Simon Hendey	26 Nov 2024	20 Nov 2024
Meeting 11 February 2025				
7	Summary of the UK Shared Prosperity Fund and Rural England Fund programmes (TBC)	Andrew Gostelow	11 Feb 2025	

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